

Application: 22-03-xxx

(CPUC #940)

Exhibit #: 3

Date: March 4, 2022

Witness(es): Lujuana Medina

SOUTHERN CALIFORNIA REGIONAL ENERGY NETWORK
SOCALREN'S RESPONSES, PURSUANT TO ENERGY DIVISION TEMPLATE
ENERGY EFFICIENCY 2024-2031 PORTFOLIO PLAN
PREPARED TESTIMONY
EXHIBIT 3



**SOUTHERN CALIFORNIA REGIONAL ENERGY NETWORK
ENERGY EFFICIENCY 2024-2031 PORTFOLIO PLAN
PREPARED TESTIMONY**

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Pa Name: #REF!

Budget Year: #REF!

Table 3.1 - PA 2024-2031 Funding Source Summary

	Spending Budget Request	Electric	% Electric	Gas	% Gas
2024	42,733,761	36,182,098	84.7%	6,551,663	15.3%
2025	54,175,359	46,429,776	85.7%	7,745,583	14.3%
2026	58,302,203	49,784,093	85.4%	8,518,110	14.6%
2027	67,906,028	58,532,348	86.2%	9,373,680	13.8%
2028	3,960,128	3,410,960	86.1%	549,168	13.9%
2029	4,356,141	3,752,056	86.1%	604,085	13.9%
2030	4,791,482	4,127,025	86.1%	664,457	13.9%
2031	5,270,931	4,539,989	86.1%	730,942	13.9%
Total	241,496,033	206,758,344		34,737,689	

	PA Revenue Requirement	Electric	% Electric	Gas	% Gas
2024	42,733,761	36,182,098	84.7%	6,551,663	15.3%
2025	54,175,359	46,429,776	85.7%	7,745,583	14.3%
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2031	5,270,931	4,539,989	86.1%	730,942	13.9%
Total	241,496,033	206,758,344		34,737,689	

	PA (IOU+CCAs+RENS)	Electric	% Electric	Gas	% Gas
2024	42,733,761	36,182,098	84.7%	6,551,663	15.3%
2025	54,175,359	46,429,776	85.7%	7,745,583	14.3%
2026	58,302,203	49,784,093	85.4%	8,518,110	14.6%
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Total	241,496,033	206,758,344		34,737,689	

8 Year Funding Sources - RENS/CCAs

Year	PG&E		SDG&E		SCE		SCG	
	Electric \$	Gas \$	Electric \$	Gas \$	Electric \$	Gas \$	Electric \$	Gas \$
2024					36,732,445		6,651,317	
2025					47,046,835		7,848,524	
2026					50,875,743		8,636,453	
2027					59,221,915		9,484,111	
2028					66,105,047		10,642,973	
2029					72,715,552		11,707,271	
2030					79,986,834		12,877,998	
2031					87,985,818		14,165,798	
Total					500,270,190		82,014,445	

PA Name:
Budget Year: 2023

Table 1 - Budget and Cost Recovery by Portfolio Source

PA Number/Budget Request or Portfolio Source	FY 2023						FY 2024					
	2024 Budget	2024 % Allocation	2024 Budget	2024 % Allocation	2024 Budget	2024 % Allocation	2025 Budget	2025 % Allocation	2025 Budget	2025 % Allocation		
PA Number/Budget Request or Portfolio Source	\$ 4,338,531	25%	\$ 12,899,374	33%	\$ 13,115,931	28%	\$ 15,769,323	31%	\$ 15,425,422	30%		
PA Number/Budget Request or Portfolio Source	\$ 1,458,331	34%	\$ 4,479,374	35%	\$ 4,514,304	34%	\$ 5,346,406	34%	\$ 5,346,406	34%		

Table 2b - Budget by Portfolio Source

Portfolio Budget Category	2024 Budget	2024 % Allocation	2025 Budget	2025 % Allocation	2026 Budget	2026 % Allocation	2027 Budget	2027 % Allocation	2028 Budget	2028 % Allocation	2029 Budget	2029 % Allocation	2030 Budget	2030 % Allocation	2031 Budget	2031 % Allocation
	Energy Assessment (E) Funds	\$ 36,337,430	82%	\$ 40,448,034	82%	\$ 41,322,539	82%	\$ 48,107,021	82%	\$ 48,107,021	82%	\$ 52,383,423	82%	\$ 52,383,423	82%	\$ 57,688,633
Energy Efficiency (EE) Funds	\$ 4,514,304	10%	\$ 4,479,374	10%	\$ 4,514,304	10%	\$ 5,346,406	10%	\$ 5,346,406	10%	\$ 5,346,406	10%	\$ 5,346,406	10%	\$ 5,346,406	10%
Total Funds	\$ 40,851,734	100%	\$ 44,927,408	100%	\$ 45,836,843	100%	\$ 53,453,427	100%	\$ 53,453,427	100%	\$ 57,729,829	100%	\$ 57,729,829	100%	\$ 63,035,039	100%

Table 3 - Revenue Requirement for Cost Recovery by Portfolio Source

Portfolio Budget Category	2024 Budget	2024 % Allocation	2025 Budget	2025 % Allocation	2026 Budget	2026 % Allocation	2027 Budget	2027 % Allocation	2028 Budget	2028 % Allocation	2029 Budget	2029 % Allocation	2030 Budget	2030 % Allocation	2031 Budget	2031 % Allocation
	Energy Assessment (E) Funds	\$ 36,337,430	82%	\$ 40,448,034	82%	\$ 41,322,539	82%	\$ 48,107,021	82%	\$ 48,107,021	82%	\$ 52,383,423	82%	\$ 52,383,423	82%	\$ 57,688,633
Energy Efficiency (EE) Funds	\$ 4,514,304	10%	\$ 4,479,374	10%	\$ 4,514,304	10%	\$ 5,346,406	10%	\$ 5,346,406	10%	\$ 5,346,406	10%	\$ 5,346,406	10%	\$ 5,346,406	10%
Total Funds	\$ 40,851,734	100%	\$ 44,927,408	100%	\$ 45,836,843	100%	\$ 53,453,427	100%	\$ 53,453,427	100%	\$ 57,729,829	100%	\$ 57,729,829	100%	\$ 63,035,039	100%

Table 4 - Unmet/Uncommitted Carveout Funds (in millions) - scenarios

Unmet/Uncommitted Funds	2024			2025			2026			2027			2028			2029			2030			2031		
	Electric	Gas	Total	Electric	Gas	Total	Electric	Gas	Total	Electric	Gas	Total	Electric	Gas	Total	Electric	Gas	Total	Electric	Gas	Total			
Unmet/Uncommitted Funds	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0			
Total	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0			

Notes on Table 4:
Any unmet/uncommitted funds for 2023 will be found in the OIR's executive exhibit and are not annual rates which apply for 2023.

Table 5b - Total Required Recovery 2024-2027 Portfolio Budgets - Demand Response & Energy Efficiency^{1,2}

Portfolio Budget Category	2024				2025				2026				2027				2028				2029				2030				2031			
	Demand Response		Energy Efficiency		Demand Response		Energy Efficiency		Demand Response		Energy Efficiency		Demand Response		Energy Efficiency		Demand Response		Energy Efficiency		Demand Response		Energy Efficiency		Demand Response		Energy Efficiency		Demand Response		Energy Efficiency	
	Electric Demand	Electric Energy Efficiency Funds	Natural Gas Public Programs Funds	Total Energy Efficiency Funds	Electric Demand	Electric Energy Efficiency Funds	Natural Gas Public Programs Funds	Total Energy Efficiency Funds	Electric Demand	Electric Energy Efficiency Funds	Natural Gas Public Programs Funds	Total Energy Efficiency Funds	Electric Demand	Electric Energy Efficiency Funds	Natural Gas Public Programs Funds	Total Energy Efficiency Funds	Electric Demand	Electric Energy Efficiency Funds	Natural Gas Public Programs Funds	Total Energy Efficiency Funds	Electric Demand	Electric Energy Efficiency Funds	Natural Gas Public Programs Funds	Total Energy Efficiency Funds	Electric Demand	Electric Energy Efficiency Funds	Natural Gas Public Programs Funds	Total Energy Efficiency Funds				
Programs (incl. J.A.)	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 3,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 3,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 3,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 3,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 3,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 3,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 3,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 3,000,000
Programs (excl. J.A.)	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Funds	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 3,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 3,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 3,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 3,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 3,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 3,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 3,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 3,000,000

Notes:
1. Demand Response includes reductions from pilot program funds, temporary and is consistent with funding approved in D. 09-09-047, D. 13-13-015, D. 15-10-046 and D. 15-10-048, D. 16-05-043 and D. 21-01-044.
2. EE and CE programs provided by EE, EE and CE and is consistent with their respective ABNs.
3. The amount total OIR-C&EA-EM&Y.
4. Program Costs represent the total program budget, including OIRs.
5. Only the OIR completes this line and should be consistent Table 7.

Project Information		Financial Summary										Detailed Financials										Operational Data																	
Project ID	Name	Total Budget	Actual Spend	Remaining Budget	Variance	% Complete	Start Date	End Date	Current Status	Next Milestone	Responsible	Actual Spend	Remaining Budget	Variance	% Complete	Start Date	End Date	Current Status	Next Milestone	Responsible	Actual Spend	Remaining Budget	Variance	% Complete	Start Date	End Date	Current Status	Next Milestone	Responsible	Actual Spend	Remaining Budget	Variance	% Complete	Start Date	End Date	Current Status	Next Milestone	Responsible	

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Pa Name: #REF!
 Budget Year: #REF!

Table 5 - Committed Energy Efficiency Program Funding - Funds Not Yet Spent as of 9/31/2021

Committed funds but not yet spent Category **	Electric Procurement Funds	Natural Gas Public Purpose Funds	Total
2017 to date EM&V Funds			\$0
2017 to date Program Funds - Utility			\$0
2017 to date Program Funds - REN			\$0
2017 to date Program Funds - CCA			\$0
2018 to date EM&V Funds			\$0
2018 to date Program Funds - Utility			\$0
2018 to date Program Funds - REN			\$0
2018 to date Program Funds - CCA			\$0
2019 to date EM&V Funds			\$0
2019 to date Program Funds - Utility			\$0
2019 to date Program Funds - REN			\$0
2019 to date Program Funds - CCA			\$0
2020 to date EM&V Funds			\$0
2020 to date Program Funds - Utility			\$0
2020 to date Program Funds - REN	\$515,505	\$128,876	\$644,381
2020 to date Program Funds - CCA			\$0
2021 to date EM&V Funds			\$0
2021 to date Program Funds - Utility			\$0
2021 to date Program Funds - REN	\$1,977,168	\$494,292	\$2,471,460
2021 to date Program Funds - CCA			\$0

** For Non-IOU PAs: complete on the EM&V and REN/CCA; provide information to your IOU partner for the IOUs share of the commitment.

For IOU PA: Input IOU EM&V and IOU commitments. Incorporate REN/CCA information into the table. IOU Tab 5 will provide full picture of all committed funds for the IOU/CCA/REN combined portfolios.

Line	Budget Category	2024 Energy Efficiency Cap And Target Expenditure Projections						2025 Energy Efficiency Cap And Target Expenditure Projections						2026 Energy Efficiency Cap And Target Expenditure Projections						2027 Energy Efficiency Cap And Target Expenditure Projections						
		Expenditures			Cap & Target Performance			Expenditures			Cap & Target Performance			Expenditures			Cap & Target Performance			Expenditures			Cap & Target Performance			
		Non-Third Party Qualifying Costs (including PA costs and old definition SPICF contracts that don't meet the new definition)	Third Party Qualifying Costs ² (local SW, CEC & AB 841)	Total Portfolio	Percent of Budget ¹	Cap %	Target %	Non-Third Party Qualifying Costs (including PA costs and old definition SPICF contracts that don't meet the new definition)	Third Party Qualifying Costs ² (including SW)	Total Portfolio	Percent of Budget ¹	Cap %	Target %	Non-Third Party Qualifying Costs (including PA costs and old definition SPICF contracts that don't meet the new definition)	Third Party Qualifying Costs ² (including SW)	Total Portfolio	Percent of Budget ¹	Cap %	Target %	Non-Third Party Qualifying Costs (including PA costs and old definition SPICF contracts that don't meet the new definition)	Third Party Qualifying Costs ² (including SW)	Total Portfolio	Percent of Budget ¹	Cap %	Target %	
1	Administrative Costs																									
2	PA ¹	\$ -	\$ -	\$ -	0.0%	10.0%	\$ -	\$ -	\$ -	0.0%	10.0%	\$ -	\$ -	\$ -	0.0%	10.0%	\$ -	\$ -	\$ -	0.0%	10.0%	\$ -	\$ -	\$ -	0.0%	10.0%
3	Non-PA Third Party & Partnership ²	\$ -	\$ -	\$ -	0.0%	10.0%	\$ -	\$ -	\$ -	0.0%	10.0%	\$ -	\$ -	\$ -	0.0%	10.0%	\$ -	\$ -	\$ -	0.0%	10.0%	\$ -	\$ -	\$ -	0.0%	10.0%
4	PA & Non-PA Target Exempt Programs ³	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -			\$ -	\$ -	\$ -			\$ -	\$ -	\$ -			\$ -	\$ -	\$ -		
5	Marketing and Outreach Costs ⁴																									
6	Marketing & Outreach	\$ -	\$ 2,061,065	\$ 2,061,065	5.0%	6.0%	\$ -	\$ 2,066,334	\$ 2,066,334	5.4%	6.0%	\$ -	\$ 2,800,076	\$ 2,800,076	6.9%	6.0%	\$ -	\$ 3,305,132	\$ 3,305,132	8.1%	6.0%	\$ -	\$ 3,910,188	\$ 3,910,188	9.7%	6.0%
7	Statewide Marketing & Outreach ⁵	\$ -	\$ -	\$ -			\$ -	\$ -	\$ -			\$ -	\$ -	\$ -			\$ -	\$ -	\$ -			\$ -	\$ -	\$ -		
8	Direct Implementation Costs																									
9	Direct Implementation (Incentives and Rebates)	\$ -	\$ 13,156,732	\$ 13,156,732			\$ -	\$ 20,701,199	\$ 20,701,199			\$ -	\$ 21,774,019	\$ 21,774,019			\$ -	\$ 26,665,649	\$ 26,665,649			\$ -	\$ 28,665,649	\$ 28,665,649		
10	Direct Implementation (Non Incentives and Non Rebates)	\$ -	\$ 5,399,233	\$ 5,399,233	13.2%	20.0%	\$ -	\$ 5,591,272	\$ 5,591,272	13.7%	20.0%	\$ -	\$ 6,431,796	\$ 6,431,796	16.7%	20.0%	\$ -	\$ 7,218,661	\$ 7,218,661	17.7%	20.0%	\$ -	\$ 7,818,661	\$ 7,818,661	19.7%	20.0%
11	Direct Implementation Target Exempt Programs (Non Incentives and Non Rebates) ⁷	\$ -	\$ 16,484,229	\$ 16,484,229			\$ -	\$ 20,665,719	\$ 20,665,719			\$ -	\$ 22,399,811	\$ 22,399,811			\$ -	\$ 24,796,534	\$ 24,796,534			\$ -	\$ 26,796,534	\$ 26,796,534		
12	EM&V Costs (PA and Energy Division) ^{8,9}	\$ 1,742,426	\$ -	\$ 1,742,426	4.3%	4.0%	\$ 2,203,341	\$ -	\$ 2,203,341	4.3%	4.0%	\$ 2,372,771	\$ -	\$ 2,372,771	4.3%	4.0%	\$ 2,767,337	\$ -	\$ 2,767,337	4.3%	4.0%	\$ 3,162,903	\$ -	\$ 3,162,903	4.3%	4.0%
12a	EM&V - PA	\$ 483,785	\$ -	\$ 483,785			\$ 611,603	\$ -	\$ 611,603			\$ 658,767	\$ -	\$ 658,767			\$ 765,137	\$ -	\$ 765,137			\$ 872,507	\$ -	\$ 872,507		
12b	EM&V - ED	\$ 1,258,641	\$ -	\$ 1,258,641			\$ 1,591,738	\$ -	\$ 1,591,738			\$ 1,714,004	\$ -	\$ 1,714,004			\$ 1,992,200	\$ -	\$ 1,992,200			\$ 2,290,396	\$ -	\$ 2,290,396		
13	Total Portfolio Budget (includes PA Program and EM&V Budget + SW ME&O) ¹⁰	\$ 1,742,426	\$ 39,101,279	\$ 40,843,704			\$ 2,203,341	\$ 49,854,624	\$ 51,787,865			\$ 2,372,771	\$ 53,406,803	\$ 55,779,574			\$ 2,767,337	\$ 61,986,196	\$ 64,743,533			\$ 68,949,439	\$ 71,701,871	\$ 73,651,310		
14	PA Spending Budget Request (PA Program and EM&V) ¹¹	\$ -	\$ -	\$ 40,843,704			\$ -	\$ 51,787,865	\$ 51,787,865			\$ -	\$ 55,779,574	\$ 55,779,574			\$ -	\$ 64,743,533	\$ 64,743,533			\$ -	\$ 73,651,310	\$ 73,651,310		
15	Total Third-Party Implementer Contracts + CEC AB 841 (as defined per D.16-08-019, OP 16) ¹¹	\$ -	\$ 39,101,279	\$ 39,101,279	95.7%	60.0%	\$ -	\$ 49,854,624	\$ 49,854,624	95.7%	60.0%	\$ -	\$ 53,406,803	\$ 53,406,803	95.7%	60.0%	\$ -	\$ 61,986,196	\$ 61,986,196	95.7%	60.0%	\$ -	\$ 71,701,871	\$ 71,701,871	95.7%	60.0%

Notes:
 1. 10% cap requirement based on D. 09-09-047 is set for IOU only.
 2. New Third party program definition per D. 16-08-019, OP 10. For Row 3 of this table, the "Third Party & Partnership" administrative costs under the "Non-Third Party Qualifying Costs" column are costs for programs that meet the old Third Party definition prior to the transition to the new third party definition.
 3. Target Exempt Programs are Non-Resource Programs which include: Emerging Technologies, Workforce Education & Training, Strategic Energy Resources (SER) program, 3P Placeholder for Public LGAs, and Codes & Standards programs (including Building Codes Advocacy, Appliance Standards Advocacy and National Standards Advocacy).
 4. Statewide Marketing & Outreach (SW ME&O) is included from the Marketing and Outreach cost target calculation per D. 13-12-038, at p. 62.
 5. Statewide ME&O budgets for October 2019 through 2021 were requested in Advice Letter 4098 C0544 E and supplements, and are pending approval. The amount in Line 7 represents the portion allocated to EE.
 6. For IOUs, EM&V costs only includes IOUs' Total EM&V budget (PA + ED) and does not include REN or CCA's EM&V budget. For RENs & CCAs, include EM&V PA Budget and EM&V ED = \$0.
 7. The EM&V percentage is based on PA's total portfolio budget of \$X, which excludes SWME&O, RENs, CCAs and CEC AB 841. This is the Total in line 13, minus SWME&O in line 7.
 8. As directed in the Energy Efficiency Policy Manual Version 5 July 2013, page 92, this total includes SW ME&O and excludes REN and CCA budgets and is the denominator used to calculate the IOU PA Admin, Marketing, and Direct Implementation Non-Incentives percentages.
 9. IOU PA's 2021 Proposed Budget of \$X includes SWME&O budget of \$Y.
 10. IOU PA's percentage for Third-Party Implementer Contracts uses \$X as its denominator, which is IOU PA Subtotal including EM&V, but excluding SWME&O, REN, and CCA. This is the Total in line 13, minus SWME&O in line 7.
 11. IOU's Third-Party Implementer Contracts (as defined per D.16-08-019, OP 10) includes third-party contract and incentive budgets and statewide qualifying contract and incentive budgets.

Pa Name:
 Budget Year:
 FUNCTION DEFINITIONS

#REF!
 #REF!

Aggregated Category	Definition	Functional Category	Detailed Definition
Policy, Strategy, and Regulatory Reporting Compliance	Includes policy, strategy, compliance, audits and	Planning & Company Regulatory	DSM Goal Planning; lead legislative review/positioning; policy support on reg proceedings; portfolio optimization; Case management for EE proceedings
Program management	Includes labor, contracts, admin costs for program design, program implementation, product and channel	Program Management Product Management Channel Management	Market Segment & Locational Resource programs; Business Core & Finance Programs; Large Power DR Programs; Manage end-to-end new products and services (P&S) intake, evaluation, and launch process; develop and
Engineering Services	Includes engineering, project management, and contracts associated with workpaper development and pre/post sales project technical reviews and design assistance	Contract Management Custom project support Deemed workpapers Project management	Budget forecasting, spend tracking, invoice processing, and contract management with vendors and suppliers; Management of Emerging Products projects; Customized reviews; LCR/RFO support; Ex-ante review management; Technical policy support; Technical assessments; Workpapers; Tool development; End use subject matter expertise
Customer Application/Rebate and Incentive Processing	Costs associated with application management and rebate and incentive processing (deemed and custom)	Rebate & Application Processing	
Inspections	Costs associated with project inspections	Inspections	
Portfolio Analytics	Includes analytics support, including internal performance reporting and external reporting	Data analytics	Data development for programs, products and services; Standard and ad hoc data extracts for internal and external clients ; Database management; CPUC, CAISO reporting; Data reconciliation; E3 support ; Compliance filing support; Funding Oversight; ESPI support; Program Results Data & Performance
EM&V	EM&V expenditures	EM&V Studies EM&V Forecasting	Program and product review; manage evaluation studies EE lead for LTPP and IEPR; market potential study; integration w/ procurement planning; CPUC Demand Analysis
ME&O	Costs associated with utility EE marketing; no statewide; focus	Marketing Customer insights	Customer Programs, Products, and Services Marketing; Digital Product Development; Digital Content & Voice of the Customer; Customer satisfaction study measurement and analysis (JD Power, SDS); Customer
Account Management / Sales	Costs associated with account	Account Management	
IT	IT project specific costs and regular O&M	IT - project specific IT - regular O&M	Projects and minor enhancements. Includes project management/business integration ("PMO/BID"). Excluded: maintenance (which SCE defines as when something goes down, normal batch processing, verifying interfaces, etc.).
Call Center	Costs associated with call center staff fielding EE program questions	Call Center	
Incentives	Costs of rebate and incentive payments to customers	Incentives	

Pa Name:
 Budget Year:
 PORTFOLIO SUMMARY

Sector	2021 EE Portfolio Forecast (Approved)			2022 EE Portfolio Budget			2023 EE Portfolio Budget			2024 EE Portfolio Budget			2025 EE Portfolio Forecast (Approved)			2026 EE Portfolio Forecast (Approved)			2027 EE Portfolio Forecast (Approved)			2028 EE Portfolio Forecast (Approved)			2029 EE Portfolio Forecast (Approved)			2030 EE Portfolio Forecast (Approved)		
	Labor	Non-Labor (incl. Depreciation)	Total	Labor	Non-Labor (incl. Depreciation)	Total	Labor	Non-Labor (incl. Depreciation)	Total	Labor	Non-Labor (incl. Depreciation)	Total	Labor	Non-Labor (incl. Depreciation)	Total	Labor	Non-Labor (incl. Depreciation)	Total	Labor	Non-Labor (incl. Depreciation)	Total	Labor	Non-Labor (incl. Depreciation)	Total	Labor	Non-Labor (incl. Depreciation)	Total	Labor	Non-Labor (incl. Depreciation)	Total
Residential	\$ 998,071,000.00	\$ 3,450,461,000.00	\$ 4,448,532,000.00	\$ 180,000.00	\$ 3,054,233.00	\$ 3,054,413.00	\$ 180,000.00	\$ 3,054,233.00	\$ 3,054,413.00	\$ 180,000.00	\$ 3,054,233.00	\$ 3,054,413.00	\$ 180,000.00	\$ 3,054,233.00	\$ 3,054,413.00	\$ 180,000.00	\$ 3,054,233.00	\$ 3,054,413.00	\$ 180,000.00	\$ 3,054,233.00	\$ 3,054,413.00	\$ 180,000.00	\$ 3,054,233.00	\$ 3,054,413.00	\$ 180,000.00	\$ 3,054,233.00	\$ 3,054,413.00	\$ 180,000.00	\$ 3,054,233.00	\$ 3,054,413.00
Commercial	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Industrial	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Education	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Public	\$ 6,406,851,000.00	\$ -	\$ 6,406,851,000.00	\$ 11,225,487.00	\$ 1,455,679.00	\$ 12,681,166.00	\$ 11,225,487.00	\$ 1,455,679.00	\$ 12,681,166.00	\$ 11,225,487.00	\$ 1,455,679.00	\$ 12,681,166.00	\$ 11,225,487.00	\$ 1,455,679.00	\$ 12,681,166.00	\$ 11,225,487.00	\$ 1,455,679.00	\$ 12,681,166.00	\$ 11,225,487.00	\$ 1,455,679.00	\$ 12,681,166.00	\$ 11,225,487.00	\$ 1,455,679.00	\$ 12,681,166.00	\$ 11,225,487.00	\$ 1,455,679.00	\$ 12,681,166.00	\$ 11,225,487.00	\$ 1,455,679.00	\$ 12,681,166.00
Child Care**	\$ 2,916,000,000.00	\$ 1,041,977,000.00	\$ 3,957,977,000.00	\$ 3,898,139.00	\$ 178,842.00	\$ 4,076,981.00	\$ 3,898,139.00	\$ 178,842.00	\$ 4,076,981.00	\$ 3,898,139.00	\$ 178,842.00	\$ 4,076,981.00	\$ 3,898,139.00	\$ 178,842.00	\$ 4,076,981.00	\$ 3,898,139.00	\$ 178,842.00	\$ 4,076,981.00	\$ 3,898,139.00	\$ 178,842.00	\$ 4,076,981.00	\$ 3,898,139.00	\$ 178,842.00	\$ 4,076,981.00	\$ 3,898,139.00	\$ 178,842.00	\$ 4,076,981.00	\$ 3,898,139.00	\$ 178,842.00	\$ 4,076,981.00
Child-Care Budget	\$ 3,073,333.00	\$ 11,888,678.00	\$ 14,961,011.00	\$ 2,440,007.00	\$ 28,044,547.00	\$ 30,484,554.00	\$ 2,440,007.00	\$ 28,044,547.00	\$ 30,484,554.00	\$ 2,440,007.00	\$ 28,044,547.00	\$ 30,484,554.00	\$ 2,440,007.00	\$ 28,044,547.00	\$ 30,484,554.00	\$ 2,440,007.00	\$ 28,044,547.00	\$ 30,484,554.00	\$ 2,440,007.00	\$ 28,044,547.00	\$ 30,484,554.00	\$ 2,440,007.00	\$ 28,044,547.00	\$ 30,484,554.00	\$ 2,440,007.00	\$ 28,044,547.00	\$ 30,484,554.00	\$ 2,440,007.00	\$ 28,044,547.00	
Early Care	\$ -	\$ 247,267.00	\$ 247,267.00	\$ -	\$ 489,280.00	\$ 489,280.00	\$ -	\$ 489,280.00	\$ 489,280.00	\$ -	\$ 489,280.00	\$ 489,280.00	\$ -	\$ 489,280.00	\$ 489,280.00	\$ -	\$ 489,280.00	\$ 489,280.00	\$ -	\$ 489,280.00	\$ 489,280.00	\$ -	\$ 489,280.00	\$ 489,280.00	\$ -	\$ 489,280.00	\$ 489,280.00	\$ -	\$ 489,280.00	
Early Care	\$ -	\$ -	\$ -	\$ -	\$ 3,258,440.00	\$ 3,258,440.00	\$ -	\$ 3,258,440.00	\$ 3,258,440.00	\$ -	\$ 3,258,440.00	\$ 3,258,440.00	\$ -	\$ 3,258,440.00	\$ 3,258,440.00	\$ -	\$ 3,258,440.00	\$ 3,258,440.00	\$ -	\$ 3,258,440.00	\$ 3,258,440.00	\$ -	\$ 3,258,440.00	\$ 3,258,440.00	\$ -	\$ 3,258,440.00	\$ 3,258,440.00	\$ -	\$ 3,258,440.00	
CCF - Other Fund**	\$ 3,871,333.00	\$ 14,145,935.00	\$ 18,017,268.00	\$ 4,316,000.00	\$ 23,333,328.00	\$ 27,649,328.00	\$ 4,316,000.00	\$ 23,333,328.00	\$ 27,649,328.00	\$ 4,316,000.00	\$ 23,333,328.00	\$ 27,649,328.00	\$ 4,316,000.00	\$ 23,333,328.00	\$ 27,649,328.00	\$ 4,316,000.00	\$ 23,333,328.00	\$ 27,649,328.00	\$ 4,316,000.00	\$ 23,333,328.00	\$ 27,649,328.00	\$ 4,316,000.00	\$ 23,333,328.00	\$ 27,649,328.00	\$ 4,316,000.00	\$ 23,333,328.00	\$ 27,649,328.00	\$ 4,316,000.00	\$ 23,333,328.00	
EE Spending Budget (Residential)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
EE Spending Budget (Commercial)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
EE Spending Budget (Industrial)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
EE Spending Budget (Education)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
EE Spending Budget (Public)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
EE Spending Budget (Child Care)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
EE Spending Budget (Early Care)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
EE Spending Budget (CCF - Other Fund)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
EE Spending Budget (Total)	\$ 3,871,333.00	\$ 14,145,935.00	\$ 18,017,268.00	\$ 4,316,000.00	\$ 23,333,328.00	\$ 27,649,328.00	\$ 4,316,000.00	\$ 23,333,328.00	\$ 27,649,328.00	\$ 4,316,000.00	\$ 23,333,328.00	\$ 27,649,328.00	\$ 4,316,000.00	\$ 23,333,328.00	\$ 27,649,328.00	\$ 4,316,000.00	\$ 23,333,328.00	\$ 27,649,328.00	\$ 4,316,000.00	\$ 23,333,328.00	\$ 27,649,328.00	\$ 4,316,000.00	\$ 23,333,328.00	\$ 27,649,328.00	\$ 4,316,000.00	\$ 23,333,328.00	\$ 27,649,328.00	\$ 4,316,000.00	\$ 23,333,328.00	

** Cross Cutting Sector includes Codes & Standards, Emerging Technologies, Workforce Education & Training, Finance.
 *** For MDC&T and SCC the loan pool is not part of the authorized EE portfolio budget and is collected and tracked through a separate banking account.

Pa Name:
Budget Year:
PORTFOLIO STAFFING

#REF!
2024-2027

Functional Group	2021 EE Portfolio FTE	2022 EE Portfolio FTE	2023 EE Portfolio FTE	2024 EE	2025 EE	2026 EE	2027 EE
Policy, Strategy, and Regulatory Reporting Compliance	1.0	1.0	1.0	1.3	1.5	1.5	1.5
Program Management	3.0	3.0	3.0	3.5	4.0	4.0	4.0
Engineering Services	-	-	-	-	-	-	-
Customer Application/Rebate/Incentive Processing	0.5	0.5	0.5	0.8	1.0	1.0	1.0
Customer Project Inspections	-	-	-	-	-	-	-
Portfolio Analytics (1)	0.5	0.5	0.5	0.8	1.0	1.0	1.0
EM&V	1.0	1.0	1.0	1.0	1.0	1.0	1.0
ME&O (Local)	0.3	0.3	0.3	0.5	0.8	0.8	0.8
Account Management / Sales	0.1	0.1	0.1	0.3	0.3	0.3	0.3
IT	0.1	0.1	0.1	0.1	0.2	0.2	0.2
Call Center	-	-	-	-	-	-	-
Total	6.5	6.5	6.5	8.1	9.7	9.7	9.7

Notes:
 (1) SDG&E does not have a Portfolio Analytics group. Each group performs their own analytics.
 (2) FTE is equal to productive labor of 1788 hour per year.

Sector	Cost Element	Functional Group	2021 EE Portfolio	2022 EE Portfolio Budget	2023EE Portfolio Budget	2024 EE Portfolio Budget	2025 EE Portfolio Budget	2026 EE Portfolio Budget	2027 EE Portfolio Budget
Residential	Labor(1)	Policy, Strategy, and Regulatory Reporting Compliance	\$ 154,081.005	\$ 143,425.000	\$ 140,584.000	\$ 28,049.730	\$ 30,526.010	\$ 32,932.230	\$ 35,016.360
		Program Management	\$ 462,342.422	\$ 430,277.000	\$ 421,752.000	\$ 84,167.290	\$ 91,597.720	\$ 98,817.940	\$ 105,071.660
		Engineering Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Customer Application/Rebate/Incentive Processing	\$ 77,040.503	\$ 71,713.000	\$ 70,292.000	\$ 14,024.870	\$ 15,263.010	\$ 16,466.120	\$ 17,508.180
		Customer Project Inspections	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Portfolio Analytics	\$ 231,220.915	\$ 215,139.000	\$ 210,876.000	\$ 42,092.690	\$ 45,808.710	\$ 49,419.590	\$ 52,547.130
		ME&O (Local)	\$ 38,569.955	\$ 35,856.000	\$ 35,146.000	\$ 7,021.480	\$ 7,641.350	\$ 8,243.680	\$ 8,765.390
		Account Management / Sales	\$ 15,408.101	\$ 14,343.000	\$ 14,058.000	\$ 2,804.970	\$ 3,052.600	\$ 3,293.220	\$ 3,501.640
		IT	\$ 15,408.101	\$ 14,343.000	\$ 14,059.000	\$ 2,804.970	\$ 3,052.600	\$ 3,293.220	\$ 3,501.640
		Call Center							
	Labor Total		\$ 994,071.000	\$ 925,096.000	\$ 906,767.000	\$ 180,966.000	\$ 196,942.000	\$ 212,466.000	\$ 225,912.000
	Non-Labor	Third-Party Implementer (as defined per D.16-08-019, OP 10)							
		Local/Government Partnerships Contracts (3)							
		Other Contracts							
		Program Implementation	\$ 3,450,401.000	\$ 3,156,198.000	\$ 3,174,498.000	\$ 3,004,253.000	\$ 3,269,467.000	\$ 3,527,185.000	\$ 3,750,417.000
		Policy, Strategy, and Regulatory Reporting Compliance							
		Program Management							
		Engineering services							
		Customer Application/Rebate/Incentive Processing							
		Customer Project Inspections							
		Portfolio Analytics							
		ME&O (Local)							
		Account Management / Sales							
		IT (4)							
		Call Center							
		Facilities							
		Incentives--(PA-implemented and Other Contracts Program Implementation) Programs	\$ 4,316,000.000	\$ 6,164,706.000	\$ 5,264,706.000	\$ 7,773,100.000	\$ 8,459,305.000	\$ 9,126,116.000	\$ 9,703,697.000
		Incentives--Third Party Program (as defined per D.16-08-019, OP 10)							
	Non-Labor Total		\$ 7,766,401.000	\$ 9,320,904.000	\$ 8,439,204.000	\$ 10,777,353.000	\$ 11,728,772.000	\$ 12,653,301.000	\$ 13,454,114.000
Residential Total			\$ 8,760,472.000	\$ 10,246,000.000	\$ 9,345,971.000	\$ 10,958,319.000	\$ 11,925,714.000	\$ 12,865,767.000	\$ 13,680,026.000
	Other (collected through GRC) (2)	Labor Overheads							
			\$ -	\$ -	\$ -	\$ -	\$ 1.00	\$ (2.00)	\$ -

- Notes:
- (1) Labor costs are already loaded with (state loaders covered by EE)
 - (2) These costs are collected through GRC D.16-06-054
 - (3) LGP contracts that directly support the sector is included/not included in this item
 - (4) IT Costs are included in " Policy, Strategy, and Regulatory Reporting Compliance".

Sector	Cost Element	Functional Group	2021 EE Portfolio Expenditures	2022 EE Portfolio Budget	2023 EE Portfolio Budget	527085		622323		438540		814509	
						2024 EE Portfolio Budget	2025 EE Portfolio Budget	2026 EE Portfolio Budget	2027 EE Portfolio Budget	2026 EE Portfolio Budget	2027 EE Portfolio Budget		
Commercial	Labor(1)	Policy, Strategy, and Regulatory Reporting Compliance				\$ 81,698.180	\$ 96,460.070	\$ 67,973.700	\$ 126,248.900				
		Program Management				\$ 245,147.230	\$ 289,442.420	\$ 203,964.950	\$ 378,828.140				
		Engineering services				\$ -	\$ -	\$ -	\$ -				
		Customer Application/Rebate/Incentive Processing				\$ 40,849.090	\$ 48,230.030	\$ 33,986.850	\$ 63,124.450				
		Customer Project Inspections				\$ -	\$ -	\$ -	\$ -				
		Portfolio Analytics				\$ 122,599.960	\$ 144,752.330	\$ 102,004.400	\$ 189,454.790				
		ME&O (Local)				\$ 20,450.900	\$ 24,146.130	\$ 17,015.360	\$ 31,602.940				
		Account Management / Sales				\$ 8,169.820	\$ 9,646.010	\$ 6,797.370	\$ 12,624.890				
		IT				\$ 8,169.820	\$ 9,646.010	\$ 6,797.370	\$ 12,624.890				
		Call Center				\$ -	\$ -	\$ -	\$ -				
	Labor Total		\$ -	\$ -	\$ -	\$ 527,085.000	\$ 622,323.000	\$ 438,540.000	\$ 814,509.000				
	Non-Labor	Third-Party Implementer (as defined per D.16-08-019, OP 10)											
		Local/Government Partnerships Contracts (3)											
		Other Contracts											
		Program Implementation				\$ 2,828,672.000	\$ 3,008,389.000	\$ 2,570,152.000	\$ 3,717,620.000				
		Policy, Strategy, and Regulatory Reporting Compliance											
		Program Management											
		Engineering services											
		Customer Application/Rebate/Incentive Processing											
		Customer Project Inspections											
		Portfolio Analytics											
		ME&O (Local)											
		Account Management / Sales											
		IT (4)											
		Call Center											
		Facilities											
		Incentives--(PA-implemented and Other Contracts Program Implementation) Programs				\$ 2,040,097.000	\$ 4,672,541.000	\$ 3,472,656.000	\$ 6,082,814.000				
		Incentives--Third Party Program (as defined per D.16-08-019, OP 10)											
	Non-Labor Total		\$ -	\$ -	\$ -	\$ 4,868,769.000	\$ 7,680,930.000	\$ 6,042,808.000	\$ 9,800,434.000				
Commercial Total (5)	Other (collected through GRC) (2)	Labor Overheads	\$ -	\$ -	\$ -	\$ 5,395,854.000	\$ 8,303,253.000	\$ 6,481,348.000	\$ 10,614,943.000				

Notes: (1) Labor costs are already loaded with (state loaders covered by EE) (2) These costs are collected through GRC D.16-06-054 (3) LGP contracts that directly support the sector is included/not included in this item (4) IT Costs are included in " Policy, Strategy, and Regulatory Reporting Compliance". (5) Under the previous program categories the following programs were classified as Cross Cutting: 3P-IDEEA, Local-IDSM-ME&O-Local Marketing (EE), SW-IDSM-IDSM. These are included in Table 16 Cross Cutting. These three programs are now classified as Commercial with the elimination of Cross Cutting programs.

C. → Table showing costs by functional area of management structure

Sector	Cost Element	Functional Group	2021 EE Portfolio Expenditures	2022 EE Portfolio Budget	2023 EE Portfolio Budget	2024 EE Portfolio Budget	2025 EE Portfolio Budget	2026 EE Portfolio Budget	2027 EE Portfolio Budget
Industrial	Labor(1)	Policy, Strategy, and Regulatory Reporting Compliance							
		Program Management							
		Engineering services							
		Customer Application/Rebate/Incentive Processing							
		Customer Project Inspections							
		Portfolio Analytics							
		ME&O (Local)							
		Account Management / Sales							
		IT							
		Call Center							
	Labor Total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Non-Labor	Third-Party Implementer (as defined per D.16-08-019, OP 10)							
		Local/Government Partnerships Contracts (3)							
		Other Contracts							
		Program Implementation							
		Policy, Strategy, and Regulatory Reporting Compliance							
		Program Management							
		Engineering services							
		Customer Application/Rebate/Incentive Processing							
		Customer Project Inspections							
		Portfolio Analytics							
		ME&O (Local)							
		Account Management / Sales							
		IT (4)							
		Call Center							
		Facilities							
		Incentives--(PA-implemented and Other Contracts Program Implementation) Programs							
		Incentives--Third Party Program (as defined per D.16-08-019, OP 10)							
	Non-Labor Total		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Industrial Total (5)			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Other (collected through GRC) (2)	Labor Overheads	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Notes: (1) Labor costs are already loaded with (state loaders covered by EE)

Sector	Cost Element	Functional Group	2021 EE Portfolio Expenditures	2022 EE Portfolio Budget	2023 EE Portfolio Budget	2024 EE Portfolio Budget	2025 EE Portfolio Budget	2026 EE Portfolio Budget	2027 EE Portfolio Budget
Agricultural	Labor(1)	Policy, Strategy, and Regulatory Reporting Compliance				\$ 41,536.440	\$ 82,055.300	\$ 101,541.120	\$ 115,975.500
		Program Management				\$ 124,636.100	\$ 246,218.820	\$ 304,688.870	\$ 348,001.310
		Engineering services				\$ -	\$ -	\$ -	\$ -
		Customer Application/Rebate/Incentive Processing				\$ 20,768.220	\$ 41,027.650	\$ 50,770.560	\$ 57,987.730
		Customer Project Inspections				\$ -	\$ -	\$ -	\$ -
		Portfolio Analytics				\$ 62,331.450	\$ 123,135.880	\$ 152,377.190	\$ 174,038.070
		ME&O (Local)				\$ 10,397.510	\$ 20,540.290	\$ 25,418.040	\$ 29,031.290
		Account Management / Sales				\$ 4,153.640	\$ 8,205.530	\$ 10,154.110	\$ 11,597.550
		IT				\$ 4,153.640	\$ 8,205.530	\$ 10,154.110	\$ 11,597.550
		Call Center							
	Labor Total		\$ -	\$ -	\$ -	\$ 267,977.000	\$ 529,389.000	\$ 655,104.000	\$ 748,229.000
	Non-Labor	Third-Party Implementer (as defined per D.16-08-019, OP 10)							
		Local/Government Partnerships Contracts (3)							
		Other Contracts							
		Program Implementation				\$ 1,102,980.000	\$ 1,819,257.000	\$ 2,171,094.000	\$ 2,429,905.000
		Policy, Strategy, and Regulatory Reporting Compliance							
		Program Management							
		Engineering services							
		Customer Application/Rebate/Incentive Processing							
		Customer Project Inspections							
		Portfolio Analytics							
		ME&O (Local)							
		Account Management / Sales							
		IT (4)							
		Call Center							
		Facilities							
		Incentives--(PA-implemented and Other Contracts Program Implementation) Programs				\$ 1,308,822.000	\$ 2,945,243.000	\$ 3,724,846.000	\$ 4,304,157.000
		Incentives--Third Party Program (as defined per D.16-08-019, OP 10)							
	Non-Labor Total		\$ -	\$ -	\$ -	\$ 2,411,802.000	\$ 4,764,500.000	\$ 5,895,940.000	\$ 6,734,062.000
Agricultural Total (5)			\$ -	\$ -	\$ -	\$ 2,679,779.000	\$ 5,293,889.000	\$ 6,551,044.000	\$ 7,482,291.000
	Other (collected through GRC) (2)	Labor Overheads							
			\$ -	\$ -	\$ -	\$ -	\$ -	\$ (2.00)	\$ (1.00)

Notes: (1) Labor costs are already loaded with (state loaders covered by EE)
 (2) These costs are collected through GRC D.16-06-054
 (3) LGP contracts that directly support the sector is included/not included in this item
 (4) IT Costs are included in " Policy, Strategy, and Regulatory Reporting Compliance".

C. → Table showing costs by functional area of management structure

Sector	Cost Element	Functional Group	2021 EE Portfolio Expenditures	2022 EE Portfolio Budget	2023 EE Portfolio Budget	2024 EE Portfolio	2025 EE Portfolio	2026 EE Portfolio	2027 EE Portfolio
Public Sector	Labor(1)	Policy, Strategy, and Regulatory Reporting Compliance	\$ 281,870.140	\$ 206,824.000	\$ 201,581.000	\$ 192,762.500	\$ 227,422.360	\$ 261,224.290	\$ 282,649.480
		Program Management	\$ 845,792.260	\$ 620,469.000	\$ 604,745.000	\$ 578,411.830	\$ 682,413.790	\$ 783,841.400	\$ 848,130.780
		Engineering services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Customer Application/Rebate/Incentive Processing	\$ 140,935.070	\$ 103,411.000	\$ 100,791.000	\$ 96,381.250	\$ 113,711.180	\$ 130,612.150	\$ 141,324.740
		Customer Project Inspections	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Portfolio Analytics	\$ 422,987.050	\$ 310,234.000	\$ 302,372.000	\$ 289,268.110	\$ 341,280.260	\$ 392,004.960	\$ 424,156.570
		ME&O (Local)	\$ 70,558.460	\$ 51,706.000	\$ 50,395.000	\$ 48,252.810	\$ 56,928.930	\$ 65,390.340	\$ 70,753.550
		Account Management / Sales	\$ 28,187.010	\$ 20,682.000	\$ 20,158.000	\$ 19,276.250	\$ 22,742.240	\$ 26,122.430	\$ 28,264.940
		IT	\$ 28,187.010	\$ 20,682.000	\$ 20,158.000	\$ 19,276.250	\$ 22,742.240	\$ 26,122.430	\$ 28,264.940
		Call Center							
	Labor Total		\$ 1,818,517.000	\$ 1,334,008.000	\$ 1,300,200.000	\$ 1,243,629.000	\$ 1,467,241.000	\$ 1,685,318.000	\$ 1,823,545.000
	Non-Labor	Third-Party Implementer (as defined per D.16-08-019, OP 10)							
		Local/Government Partnerships Contracts (3)							
		Other Contracts							
		Program Implementation	\$ 9,406,950.000	\$ 11,171,071.000	\$ 10,566,800.000	\$ 15,089,042.000	\$ 16,487,810.000	\$ 18,859,549.000	\$ 20,792,905.000
		Policy, Strategy, and Regulatory Reporting Compliance							
		Program Management							
		Engineering services							
		Customer Application/Rebate/Incentive Processing							
		Customer Project Inspections							
		Portfolio Analytics							
		ME&O (Local)							
		Account Management / Sales							
		IT (4)							
		Call Center							
		Facilities							
		Incentives--(PA-implemented and Other Contracts Program Implementation) Programs		\$ 835,000.000	\$ 1,135,000.000	\$ 2,034,713.000	\$ 4,624,110.000	\$ 5,450,401.000	\$ 6,574,981.000
		Incentives--Third Party Program (as defined per D.16-08-019, OP 10)							
	Non-Labor Total		\$ 9,406,950.000	\$ 12,006,071.000	\$ 11,701,800.000	\$ 17,123,755.000	\$ 21,111,920.000	\$ 24,309,950.000	\$ 27,367,886.000
Public Sector Total (5)			\$ 11,225,467.000	\$ 13,340,079.000	\$ 13,002,000.000	\$ 18,367,384.000	\$ 22,579,161.000	\$ 25,995,268.000	\$ 29,191,431.000
	Other (collected through GRC) (2)	Labor Overheads							
			\$ -	\$ -	\$ -	\$ -	\$ (1.00)	\$ -	\$ 2.00

Notes:
 (1) Labor costs are already loaded with (state loaders covered by EE)
 (2) These costs are collected through GRC D.16-06-054
 (3) LGP contracts that directly support the sector is included/not included in this item
 (4) IT Costs are included in " Policy, Strategy, and Regulatory Reporting Compliance".

C. → Table showing costs by functional area of management structure

Sector	Cost Element	Functional Group	2021 EE Portfolio Expenditures	2022 EE Portfolio Budget	2023 EE Portfolio Budget	2024 EE Portfolio	2025 EE Portfolio	2026 EE Portfolio	2027 EE Portfolio
Cross-Cutting	Labor(1)	Policy, Strategy, and Regulatory Reporting Compliance	\$ 40,114.780	\$ 20,155.000	\$ 20,155.000	\$ 49,662.000	\$ 49,848.000	\$ 52,917.000	\$ 54,296.500
		Program Management	\$ 120,370.210	\$ 60,465.000	\$ 60,465.000	\$ 149,018.040	\$ 149,576.160	\$ 158,785.140	\$ 162,924.530
		Engineering services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Customer Application/Rebate/Incentive Processing	\$ 20,057.390	\$ 10,078.000	\$ 10,078.000	\$ 24,831.000	\$ 24,924.000	\$ 26,458.500	\$ 27,148.250
		Customer Project Inspections	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Portfolio Analytics	\$ 60,198.040	\$ 30,233.000	\$ 30,233.000	\$ 74,525.040	\$ 74,804.160	\$ 79,409.640	\$ 81,479.780
		ME&O (Local)	\$ 10,041.630	\$ 5,039.000	\$ 5,039.000	\$ 12,431.520	\$ 12,478.080	\$ 13,246.320	\$ 13,591.640
		Account Management / Sales	\$ 4,011.480	\$ 2,015.000	\$ 2,015.000	\$ 4,966.200	\$ 4,984.800	\$ 5,291.700	\$ 5,429.650
		IT	\$ 4,011.480	\$ 2,015.000	\$ 2,015.000	\$ 4,966.200	\$ 4,984.800	\$ 5,291.700	\$ 5,429.650
		Call Center							
	Labor Total		\$ 258,805.010	\$ 130,000.000	\$ 130,000.000	\$ 320,400.000	\$ 321,600.000	\$ 341,400.000	\$ 350,300.000
	Non-Labor	Third-Party Implementer (as defined per D.16-08-019, OP 10)							
		Local/Government Partnerships Contracts (3)							
		Other Contracts							
		Program Implementation	\$ 1,041,326.990	\$ 1,170,000.000	\$ 1,170,000.000	\$ 3,919,600.000	\$ 4,268,400.000	\$ 4,504,600.000	\$ 4,629,700.000
		Policy, Strategy, and Regulatory Reporting Compliance							
		Program Management							
		Engineering services							
		Customer Application/Rebate/Incentive Processing							
		Customer Project Inspections							
		Portfolio Analytics							
		ME&O (Local)							
		Account Management / Sales							
		IT (4)							
		Call Center							
		Facilities							
		Incentives--(PA-implemented and Other Contracts Program Implementation) Programs							
		Incentives--Third Party Program (as defined per D.16-08-019, OP 10)							
	Non-Labor Total		\$ 1,041,326.990	\$ 1,170,000.000	\$ 1,170,000.000	\$ 3,919,600.000	\$ 4,268,400.000	\$ 4,504,600.000	\$ 4,629,700.000
Cross-Cutting Total (5)			\$ 1,300,132.000	\$ 1,300,000.000	\$ 1,300,000.000	\$ 4,240,000.000	\$ 4,590,000.000	\$ 4,846,000.000	\$ 4,980,000.000
	Other (collected through GRC) (2)	Labor Overheads							

Notes:

- (1) Labor costs are already loaded with (state loaders covered by EE)
- (2) These costs are collected through GRC D.16-06-054
- (3) LGP contracts that directly support the sector is included/not included in this item
- (4) IT Costs are included in " Policy, Strategy, and Regulatory Reporting Compliance".
- (5) Under the previous program categories the following programs were classified as Cross Cutting: 3P-IDEEA, Local-IDSM-ME&O-Local Marketing (EE), SW-IDSM-IDSM. These are included in Table 16 Cross Cutting. These three programs are now classified as Commercial with the elimination of Cross Cutting programs.

C. → Table showing costs by functional area of management structure

Year	Q1	Q2	Q3	Q4	Annual
2017					
2018					
2019					
2020					
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2100					

PA Name: **EEPT**
 Budget Year: 2008-2007
 Market Support Segment Metrics

Items highlighted in yellow will be recommended by SoCAREN to be indicators due to the nature of the data being collected

THIS SET OF METRICS AND INDICATORS ARE BASED ON RECOMMENDATIONS BY CAEEC WORKING GROUPS. THEY HAVE NOT BEEN APPROVED BY THE CPIC. FINAL REPORT CAN BE FOUND AT: <https://www.caeeec.org/market-support/metrics-wg>

Index #	PA	Segment	Indicator	Unit #	Metric/Indicator Description	Unit of Measure	Priority	Results	Results	Target 2008	Target	Target	Methodology	Key Definitions	Proxy Explanation	Notes	EO Comments
MS 1	SoCAREN	Market Sup Metric	Number and % increase/decrease of inquiries and/or requests for information on EE products and services	Percent/Count	Public, WE&T, Commercial	Public agencies,	Public agencies,						Year over year comparison of any	Customer program			Specificity, Granularity of sector
MS 2	SoCAREN	Market Sup Metric	Number and % increase/decrease of customers receiving information, education, or outreach on EE projects.	Percent/Count	Public, WE&T, Commercial	Public agencies,	Public agencies,						Year over year comparison of any	Customer program			Specificity, Granularity of sector
MS 3	SoCAREN	Market Sup Metric	% of customer sample aware of EE products/service awareness	Percent		SOI Customers	SOI Customers						Survey				Granularity, population/participant, methodology
MS 4	SoCAREN	Market Sup Metric	% of customer sample that is knowledgeable of EE product/service's benefits (knowledge)	Percent		SOI Customers	SOI Customers						Survey				Granularity, population/participant, methodology
MS 5	SoCAREN	Market Sup Metric	% of customer sample that is interested in obtaining an EE product/service (attitude)	Percent		SOI Customers	SOI Customers						Survey				Granularity, population/participant, methodology
MS 6	SoCAREN	Market Sup Metric	% of customer sample that has taken action towards obtaining EE product/service (behavior a)	Percent		SOI Customers	SOI Customers						Survey				Granularity, population/participant, methodology
MS 7	SoCAREN	Market Sup Metric	% of customer sample that have obtained EE product/service (behavior b)	Percent		SOI Customers	SOI Customers						Survey				Granularity, population/participant, methodology
301	SoCAREN	Workforce Metric	Number of collaborations by Business Plans sector to develop devices or share training materials or resources.	Count	WEIT								Survey				Reportability
302	SoCAREN	Workforce Metric	Number of participants by sector	Count	WEIT								Survey				Reportability
303	SoCAREN	Workforce Metric	Percent of participation relative to eligible target population for curriculum	Percentage	WEIT								Survey				Reportability
304	SoCAREN	Workforce Metric	Percent of total WEIT training program participants that meet the definition of disadvantaged worker.	Percentage	WEIT								Survey				Reportability
305	SoCAREN	Workforce Metric	Percent of incentive dollars spent on contracts with a demonstrated commitment to provide career pathways	Percentage	WEIT								Survey				Reportability
306	SoCAREN	Workforce Metric	Number Career & Workforce Readiness (CWR) participants who have been employed for 12 months after	Count	WEIT								Survey				Reportability
MS 8	SoCAREN	Market Sup Metric	Number of Contractors (that serve in PA service territory) with knowledge and trained by relevant MS	Count	WEIT	Contractor	Contractor						Count of contractors that received				Reportability
MS 9	SoCAREN	Market Sup Metric	% of market actors aware of energy efficient products and/or services that can be supplied to customers (aware)	Percent		Market Actors	Market Actors						Survey				Methodology
MS 10	SoCAREN	Market Sup Metric	% of market actors knowledgeable of energy efficient products and/or services that can be supplied to customer	Percent		Market Actors	Market Actors						Survey				Methodology
MS 11	SoCAREN	Market Sup Metric	% of market actors that are interested in supplying energy efficient products and/or services to customers (att)	Percent		Market Actors	Market Actors						Survey				Methodology
MS 12	SoCAREN	Market Sup Metric	% of market actors that have supplied energy efficient products and/or services to customers (behavior)	Percent		Market Actors	Market Actors						Survey				Methodology
MS 13	SoCAREN	Market Sup Metric	% of market actors aware of what is required to perform/ensure quality installation of energy efficient products	Percent		Market Actors	Market Actors						Survey				Methodology
MS 14	SoCAREN	Market Sup Metric	% of market actors knowledgeable of how to perform/ensure quality installation of energy efficient	Percent		Market Actors	Market Actors						Survey				Methodology
MS 15	SoCAREN	Market Sup Metric	% of market actors that are interested in performing/ensuring quality installation of energy efficient products	Percent		Market Actors	Market Actors						Survey				Methodology
MS 16	SoCAREN	Market Sup Metric	% of market actors that have performed/ensured quality installation of energy efficient products and/or services	Percent		Market Actors	Market Actors						Survey				Methodology
MS 17	SoCAREN	Market Sup Metric	Number of EE customers/market actors reached through contractor networks and partner communications channels	Count													Specificity
MS 18	SoCAREN	Market Sup Metric	Assessed value of the partnership-by partners	Unknown													Unit of Measurement
MS 19	SoCAREN	Market Sup Metric	% of partners that have taken action supporting energy efficiency	Percent	Public, WEIT, Commercial	Program partner	Program partner						Percentage of Alliance Committee	SoCAREN Regional Partner			Reportability
MS 20	SoCAREN	Market Sup Indicator	Number of partners by type and purpose	Count													Reportability
MS 21	SoCAREN	Market Sup Indicator	Dollar value of non-raterayer in kind funds/contributions utilized via partnerships	Dollars	Public, Crosscutting,	Program partner	Program partner						Count of partners categorized by	Partner: group that has is			
314	SoCAREN	Emerging T Metric	Number of partners by type and purpose	Count	Public, Crosscutting,	Program partner	Program partner						Count of partners categorized by	Partner: group that has is			
315	SoCAREN	Emerging T Metric	Dollar value of non-raterayer in kind funds/contributions utilized via partnerships	Dollars	Public, Crosscutting,	Program partner	Program partner						Total dollar value of non-raterayer				
316	SoCAREN	Emerging T Metric	String of measures currently in the portfolio that were supported by ETP, added since 2009. Ex: waste with gross lifecycle net therm	Count													
317	SoCAREN	Emerging T Metric	Number of new, validated technologies recommended to CAETS	Count													
318	SoCAREN	Emerging T Metric	Number of market support projects (outside of ETP) that validate the technical performance, market and market	Count													
319	SoCAREN	Emerging T Metric	Cost effectiveness of a technology prior to market support programs relative to cost effectiveness of a technolo	Count													
320	SoCAREN	Emerging T Metric	Percent market penetration of emerging/under-utilized or existing EE products or services	Percent/Count													
MS 22	SoCAREN	Market Sup Metric	Percent market participant aware of emerging/under-utilized or existing EE products or services	Percent													Granularity of product/technology
MS 23	SoCAREN	Market Sup Metric	Aggregated confidence level in performance verification by product, project, and service (for relevant programs)	Percent													Granularity of sector
MS 24	SoCAREN	Market Sup Metric	Number of providers for performance verification services	Count													Granularity of sector
MS 25	SoCAREN	Market Sup Metric	Percentage of non-credit-revenue-earned from income-Gain from Green Sources of areas served: no-code	Misc	Public, Financing,	Public agencies,	Public agencies,						Avg % interest rate reduction realized				Granularity of sector
MS 26	SoCAREN	Market Sup Metric	Comparisons between market rate capital vs. capital accessed via EE programs, e.g. interest rate, monthly	Misc	Public, Commercial,	Public agencies,	Public agencies,						% Total count of projects construction	Project: as defined by program			Granularity of product/technology
MS 27	SoCAREN	Market Sup Metric	Total projects completed/measures installed and dollar value of consolidated projects[1]	Count													Granularity of sector
MS 28	SoCAREN	Market Sup Indicator	Number of providers for performance verification services	Count													Granularity of sector
MS 29	SoCAREN	Market Sup Metric	Ratio of raterayer funds allocated to private capital leveraged[2]	Ratio	Public,	Public agencies, business owners	Public agencies, business owners						numerator: total project raterayer incentives and financing utilized for projects	denominator: total construction costs of projects	Project: as defined by program		Specificity, Units of Measurement, Reporting
MS 30	SoCAREN	Market Sup Metric	Differential of cost defrayed from customers (e.g., difference between comparable market rate products and program products).	Dollars	Public, Crosscutting, Commercial	Public agencies, contractors, business owners	Public agencies, contractors, business owners						Total value of the program services received by customer measured within the calendar year				Specificity, Units of Measurement, Reporting
MS 31	SoCAREN	Market Sup Metric	% of market participants aware of capital access opportunities for investments in energy efficient projects, pro	Percent													Specificity
MS 32	SoCAREN	Market Sup Metric	% of market participants knowledgeable about capital access opportunities for investments in energy efficient	Percent													Granularity
MS 33	SoCAREN	Market Sup Metric	% of market participants interested in leveraging capital access opportunities for investments in energy efficient	Percent													Granularity of product/technology
MS 34	SoCAREN	Market Sup Metric	% of market participants that were unable to take action due to access to capital or affordability of energy effi	Percent		Market Participants	Market Participants						Survey				Methodology
MS 35	SoCAREN	Market Sup Metric	projects, products, and/or services (knowledge)	Percent		Market Participants	Market Participants										Methodology
MS 36	SoCAREN	Market Sup Metric	% of market participants interested in leveraging capital access opportunities for investments in energy efficient products, products, and/or services (attitude)	Percent		Market Participants	Market Participants										Methodology
MS 37	SoCAREN	Market Sup Metric	% of market participants that were unable to take action due to access to capital or affordability of energy efficient products, products, or services (behavior)	Percent		Market Participants	Market Participants						Survey				Methodology

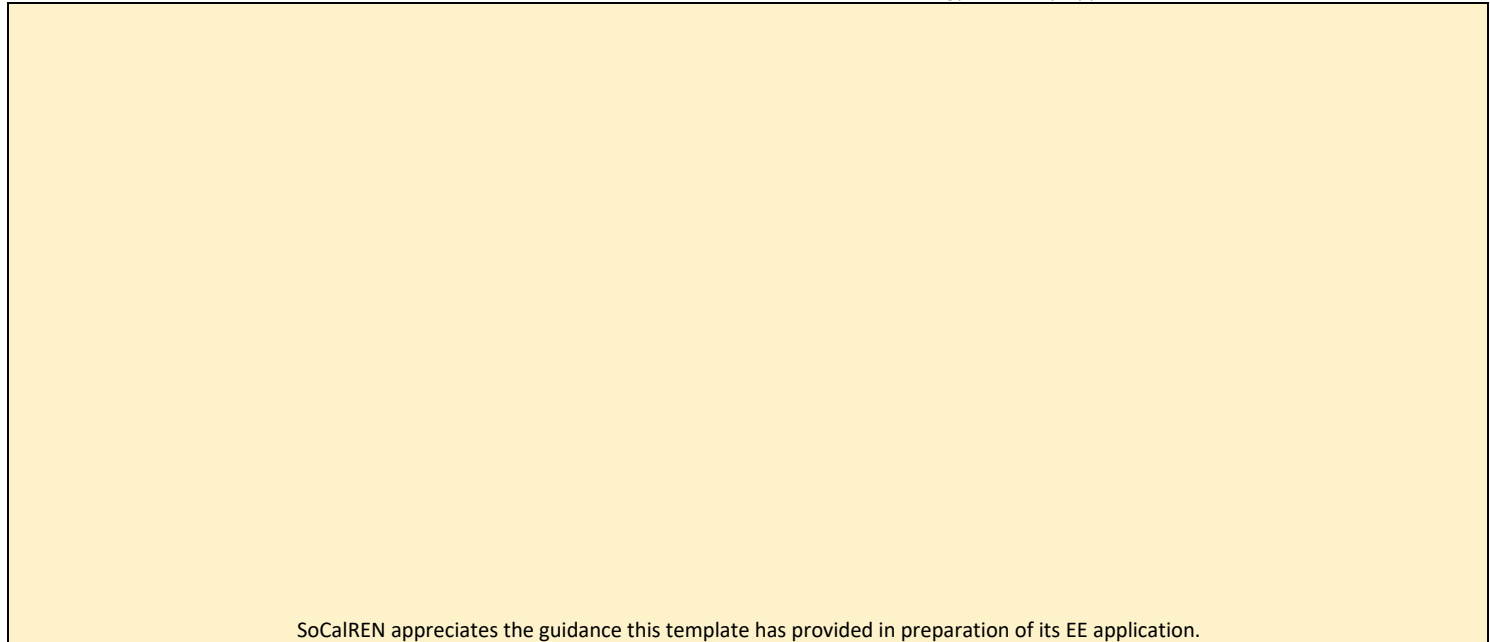
Segment	Metric	2024 Target	2025 Target	2026 Target	2027 Target
Resource Acquisition	kWh Claimed	#####	#####	#####	#####
Resource Acquisition	kW Claimed	8,699.62	17,726.02	26,729.72	29,231.02
Resource Acquisition	Therms Claimed	365,450.00	436,084.02	590,807.09	584,817.53
Resource Acquisition	GHGs from Claimed Savings	5,569.91	9,031.71	12,707.69	13,850.61
Resource Acquisition	kWh Channeled	#####	8,353,437.00	3,376,426.00	8,243,051.00
Resource Acquisition	kW Channeled	1,473.53	835.34	337.64	824.31
Resource Acquisition	Therms Channeled	20,000.00	25,000.00	30,000.00	35,000.00
Resource Acquisition	GHGs from Channeled Savings	3,135.15	1,849.73	853.10	1,880.04
Market Support	Total Covered Participants	455.00	513.00	594.00	690.00
Market Support	Total Covered Projects	590.00	660.00	780.00	900.00
Market Support	Count of projects where a loan	3.00	3.00	3.00	4.00
Market Support	Total \$ leveraged	126,695.58	140,369.67	141,331.61	210,924.40
Market Support	Source of external (non-IOU) fir	2.64	2.92	2.94	4.39
Market Support	# projects where external (non-	10.00	16.00	25.00	38.00
Market Support	Total \$ leveraged	100,000.00	160,000.00	250,000.00	380,000.00
Market Support	Source of external (non-IOU) fir	10.00	16.00	25.00	38.00
Equity	Count of Ag Customers that enr	50.00	60.00	80.00	100.00
Equity	# of participating properties - D	40.61	52.31	60.92	104.82
Equity	# of participating properties - R	117.06	149.57	174.49	202.69
Equity	# of tenant units served - DAC	8,121.51	10,461.15	12,183.76	20,963.43
Equity	# of tenant units served - Rural/	2,926.43	3,739.32	4,362.30	5,067.30
Equity	Count of SMBs that enroll in a S	16.24	20.92	24.37	41.93
Equity	# partners and type of partner;	12.00	12.00	12.00	14.00
Equity	Small and WMDVBE contractors	100.00	100.00	100.00	100.00
Equity	Small and WMDVBE contractors	25.00	25.00	25.00	25.00
Equity	# of partnerships	4.00	4.00	4.00	4.00
Equity	# of participating contractors in	1.00	1.00	2.00	2.00
Equity	# of participating buildings in H	21.00	42.00	63.00	84.00
Equity	Total incentive payments - DAC	1,772,506.15	2,285,375.30	2,653,480.66	4,335,860.84
Equity	Total incentive payments - Rura	948,750.00	1,212,292.00	1,423,125.00	1,633,958.00
Equity	Total project costs - DAC	2,954,176.92	3,808,958.83	4,422,467.77	7,226,434.73
Equity	Total project costs - Rural/HTR	948,750.00	1,212,292.00	1,423,125.00	1,633,958.00
Equity	GHG reduced from equity targe	35.40	45.20	52.80	61.00
Equity	kWh (net) reduced from equity	35,641.44	45,541.87	53,129.19	61,715.55
Equity	kW (net) reduced from equity t	12.89	16.48	19.35	22.23
Equity	Therms (net) reduced from equ	1,903.54	2,432.34	2,859.45	3,274.34
Equity	Underserved Public agency cha	8,800,000.00	9,600,000.00	#####	#####
Equity	Underserved Public agency cha	1,011.81	1,120.14	1,223.06	1,203.32
Equity	Underserved Public agency cha	42,971.60	51,990.00	105,841.60	66,340.40
Equity	Underserved Public agency cha	2,036.78	2,249.03	2,616.68	2,489.55
Equity	Estimated annual bill savings by	3,400.00	3,400.00	3,400.00	3,700.00
Equity	Estimated annual bill savings by	200.00	200.00	200.00	180.00
Codes & Standards	# of jurisdictions receiving C&S	7.00	15.00	20.00	30.00
Codes & Standards	% of increased code compliance	0.15	0.15	0.15	0.15
Codes & Standards	# of local governments using So	3.00	15.00	25.00	35.00
Codes & Standards	# of local governments adoptin	2.00	4.00	6.00	8.00

Core Value	Segment	Portfolio-level Value Metric	Measurement	Methodology	Detailed Measurement	2024	2023	2022	2021	2020-2021	Additional Notes	
Developing Energy & Climate Impacts	Resource Acquisition	Energy and GHG reductions (claimable by SoCalREN) due to SoCalREN's innovative or gap filling program offerings	GHG reductions - as well as kWh/therms/kW - claimed by SoCalREN	kWh, kW, therm, GHG (metric tons) savings inclusive of SoCalREN resource program claimed savings only. Installed net 1st year Savings.	kWh savings	21,595,747	38,744,208	53,868,239	56,082,961	256,312,435		
					kWh savings	8,700	17,720	26,730	29,221	133,330		
Build Competency, Energy & Economic Capacity & Resilience	Market Support	Channelled (not claimable by SoCalREN) energy and GHG reductions	GHG reductions - as well as kWh/therms/kW - from projects supported by SoCalREN	kWh, kW, therm, GHG savings (metric tons) installed excluding SoCalREN resource program savings. Installed gross 1st year Savings.	kWh savings	14,735,252.00	8,353,437.00	3,376,426.00	8,243,051.00	32,972,204.00		
					kWh savings	1,473.53	835.34	337.64	824.33	3,297.22		
Equity	Equity	Increased demand for energy efficient products or services among SoCalREN targeted groups	Cumulative # Ag Customers that receive energy coaching through SoCalREN	Count of unique Ag Customers that receive direct energy education services from Agricultural SoCalREN programs		125	150	200	250	1000		
			Cumulative # SMBs that receive energy coaching through SoCalREN	Count of unique SMBs that receive direct energy education services from Commercial SoCalREN programs		170	180	190	200	800		
			Total number of contractors monitored - territory-wide			15	18	19	30	34		
			# contractors trained through Level 1 (and by diversity category), ave. training hours per participant, knowledge gain (from survey effort)	Knowledge gain would come from Level 1 survey effort completed by implementer.		100	100	100	100	400		
			# receiving skill certificates by type of certificate	<ul style="list-style-type: none"> Industry-recognized skill certificates with East LA CC and high school/college credit SOLIDWORKS Associate Certification BPI Certifications/MF Energy Audit skills or other certification 		25	35	45	60	200		
			# of interns/internships; survey of interns to understand knowledge or competencies gained									
			Career plans for transitional adults in Green Path Careers (from earlier outcome); Youth who express interest in future green career	This is a newer effort. Data was not reviewed but would be reviewed in 2022 W&T process evaluation.		20	30	40	50	175		
			# of job placements; survey									
			# Ag Customer projects delivered for energy savings	Count of Ag Customer EE projects completed		250	300	400	500	2000		
			# SMB projects delivered for energy savings	Count of SMB EE projects completed		340	360	380	400	1600		
			Equity Access to EE Benefits	Equity	Access to capital for green energy and energy saving projects	# projects where external (non-100%) financing was leveraged by MF properties due to support by SoCalREN	Count of projects where a loan was used; Cumulative value of loans in dollars.	Total \$ leveraged	\$126,696	\$140,370	\$141,312	\$210,924
# projects where external (non-100%) financing was leveraged by SoCalREN	Source of external (non-100%) financing - Private					1	1	1	4	10		
# projects where external (non-100%) financing was leveraged by SoCalREN	Source of external (non-100%) financing - State					10	16	25	38	145		
# projects where external (non-100%) financing was leveraged by SoCalREN	Source of external (non-100%) financing - State					\$100,000	\$180,000	\$200,000	\$380,000	\$1,450,000		
Total # HTR Ag Customers participating in SoCalREN programs	Count of Ag Customers that enroll in a SoCalREN Agricultural program that are categorized as HTR					50	60	80	100	400		
DAC/HTR and underserved MF served	# of participating properties - DAC					41	52	61	105	511		
DAC/HTR and underserved MF served	# of participating properties - Rural/HTR					117	160	128	201	581		
DAC/HTR and underserved MF served	# of tenant units served - Rural/HTR					6,172	10,491	12,144	20,951	102,171		
DAC/HTR and underserved MF served	# of tenant units served - Rural/HTR					7,926	13,738	14,367	27,931	127,931		
Total # HTR SMBs participating in SoCalREN programs	Count of SMBs that enroll in a SoCalREN Commercial program that are categorized as HTR					16	21	24	42	204		
Partnerships expand access for Small or W/M/D/BE (or contractor)/ future workers classified as disadvantaged	# partners and type of partner; description of benefits					11	12	12	14	50		
Codes & Standards	Codes & Standards	Building energy capacity & economic resilience				Partnerships expand access for Small or W/M/D/BE (or contractor)/ future workers classified as disadvantaged	# trained; # mentored		100	100	100	100
			Inclusion of diverse workers in EE workforce	Small and W/M/D/BE contractors are trained through workshops, classes, or customized mentoring		25	25	25	25	100		
			Energy savings in equity-targeted populations	<ul style="list-style-type: none"> Regional Partners engage MF DAC/HTR/underserved Projects expand into rural or other areas in region that were not previously served (i.e., underserved) 	# of partnerships	4	4	4	4	4		
			Energy savings in equity-targeted populations	<ul style="list-style-type: none"> Regional Partners engage MF DAC/HTR/underserved Projects expand into rural or other areas in region that were not previously served (i.e., underserved) 	# of participating contractors in HTR (rural) or underserved areas made aware of the program due to the partner's involvement	1	1	2	2	4		
			Energy savings in equity-targeted populations	<ul style="list-style-type: none"> Regional Partners engage MF DAC/HTR/underserved Projects expand into rural or other areas in region that were not previously served (i.e., underserved) 	# of participating buildings in HTR (rural) or underserved areas made aware of the program due to the partner's involvement	21	42	63	84	210		
			Energy savings in equity-targeted populations	<ul style="list-style-type: none"> Regional Partners engage MF DAC/HTR/underserved Projects expand into rural or other areas in region that were not previously served (i.e., underserved) 	Total incentive payments - DAC/HTR	\$1,772,506	\$2,785,375	\$2,653,481	\$4,335,861	\$11,141,931		
			Energy savings in equity-targeted populations	<ul style="list-style-type: none"> Regional Partners engage MF DAC/HTR/underserved Projects expand into rural or other areas in region that were not previously served (i.e., underserved) 	Total project costs - DAC/HTR	\$948,750	\$1,212,292	\$1,423,123	\$1,633,958	\$5,348,352		
			Energy savings in equity-targeted populations	<ul style="list-style-type: none"> Regional Partners engage MF DAC/HTR/underserved Projects expand into rural or other areas in region that were not previously served (i.e., underserved) 	Total project costs - DAC/HTR	\$2,464,177	\$3,998,065	\$4,427,488	\$7,426,444	\$32,719,884		
			Energy savings in equity-targeted populations	<ul style="list-style-type: none"> Regional Partners engage MF DAC/HTR/underserved Projects expand into rural or other areas in region that were not previously served (i.e., underserved) 	Total project costs - Rural/HTR	\$948,750	\$1,212,292	\$1,423,123	\$1,633,958	\$5,348,352		
			Energy savings in equity-targeted populations	<ul style="list-style-type: none"> Regional Partners engage MF DAC/HTR/underserved Projects expand into rural or other areas in region that were not previously served (i.e., underserved) 	GHG reduced from equity targeted areas	35	46	53	61	276		
			Energy savings in equity-targeted populations	<ul style="list-style-type: none"> Regional Partners engage MF DAC/HTR/underserved Projects expand into rural or other areas in region that were not previously served (i.e., underserved) 	W/M/D/BE reduced from equity targeted areas	35,641	45,542	53,129	61,716	279,302		
			Energy savings in equity-targeted populations	<ul style="list-style-type: none"> Regional Partners engage MF DAC/HTR/underserved Projects expand into rural or other areas in region that were not previously served (i.e., underserved) 	kw (net) reduced from equity targeted areas	13	16	19	22	101		
Energy savings in equity-targeted populations	<ul style="list-style-type: none"> Regional Partners engage MF DAC/HTR/underserved Projects expand into rural or other areas in region that were not previously served (i.e., underserved) 	Therms (net) reduced from equity targeted areas	1,904	2,432	2,859	3,274	14,818					
Additional benefits in equity-targeted populations while supporting green energy and energy saving projects	Public agencies in DAC or underserved areas save energy and reduce GHG	W/M, kW, therm, GHG savings supported excluding SoCalREN resource program savings. Gross 1st year Savings.	kWh savings	8,800,000	9,800,000	10,000,000	10,400,000	41,800,000				
Additional benefits in equity-targeted populations while supporting green energy and energy saving projects	Utility bill savings in equity-targeted populations	*DAC/HTR owners, as well as DAC tenants, save on their utility bill.	kw savings	1,012	1,120	1,223	1,293	4,813				
Additional benefits in equity-targeted populations while supporting green energy and energy saving projects	Utility bill savings in equity-targeted populations	*DAC/HTR owners, as well as DAC tenants, save on their utility bill.	Therm savings	42,992	51,880	105,942	60,340	265,360				
Additional benefits in equity-targeted populations while supporting green energy and energy saving projects	Utility bill savings in equity-targeted populations	*DAC/HTR owners, as well as DAC tenants, save on their utility bill.	GHG emissions avoided	2,037	2,246	2,577	2,450	9,958				
Additional benefits in equity-targeted populations while supporting green energy and energy saving projects	Utility bill savings in equity-targeted populations	*DAC/HTR owners, as well as DAC tenants, save on their utility bill.	Estimated annual bill savings by DAC/HTR owner	\$3,400	\$3,400	\$3,400	\$3,700	\$3,800				
Additional benefits in equity-targeted populations while supporting green energy and energy saving projects	Utility bill savings in equity-targeted populations	*DAC/HTR owners, as well as DAC tenants, save on their utility bill.	Estimated annual bill savings by the average DAC/HTR tenant	\$200	\$200	\$200	\$180	\$180				
Delivery energy & climate impacts	Delivery energy & climate impacts	Requested demand for energy efficient products or services among SoCalREN targeted groups	Better compliance with energy code requirements, reduced energy use in new and existing buildings, and greater number of high energy performance buildings.	# of jurisdictions receiving CAS reviews and assistance	7	15	20	30	45			
Delivery energy & climate impacts	Delivery energy & climate impacts	Communities are better equipped to facilitate energy efficiency savings	CAS stakeholders have the tools and assistance necessary to enhance codes and standards policies	# of jurisdictions with code compliance and permit streamlined participating jurisdictions	15.00%	15.00%	15.00%	15.00%	15.00%			
Delivery energy & climate impacts	Delivery energy & climate impacts	Energy efficiency retrofits among SoCalREN's innovative or gap-filling program offerings	Support retrofits among energy efficiency performance standards and benchmarking and audit advances/regulations	SoCalREN data evaluation tools & assistance to enhance CAS activities and policies	3	15	25	35	45			
Delivery energy & climate impacts	Delivery energy & climate impacts	Energy efficiency retrofits among SoCalREN's innovative or gap-filling program offerings	Support retrofits among energy efficiency performance standards and benchmarking and audit advances/regulations	Energy program code mapping - updated energy codes, standards or policies	2	4	4	4	15			

Pa Name:
Budget Year:
Comments and Suggestions

#REF!
2024-2027

This is an optional space to offer comments, feedback, and/or suggestions for improving information exchange between the Commission and PAs. Please keep this section focused on this and other instruments used for the Energy Efficiency Applications



SoCalREN appreciates the guidance this template has provided in preparation of its EE application.

ATTACHMENT B

(Modified to Incorporate Dates Relevant to D.21-05-031)

**Approved Meet & Confer Document by Program Administrators, Office of Ratepayers and
The Utility Reform Network in A.17-01-003 et. al.**

Required by D.18-05-041 Ordering Paragraph 44

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Attachment B

Approved Meet and Confer Document by Program Administrators, Office of Ratepayers and The Utility Reform Network

BACKGROUND:

Decision (D.) 18-05-041 Ordering Paragraph 44 states:

Beginning with the Annual Budget Advice Letters due on September 3, 2019, the Program Administrators must include updated budget estimates in the same format as the supplemental budget information filed in this proceeding on June 12, 2017.

Therefore, consistent with this Commission direction, this narrative and the accompanying Attachment A Tables 9 through 16, SOCALREN provides the following information in Attachment B.

I. DESCRIPTION OF IN-HOUSE EE ORGANIZATIONAL STRUCTURE & ASSOCIATED COSTS

A. Narrative description of in-house departments/organizations supporting the PA's EE portfolio

SoCalREN is currently administered and managed by the County of Los Angeles (LA County) Internal Services Department (ISD). Within LA County ISD there are three departments that support the administration and management of SoCalREN. These departments include:

- County Office of Sustainability (EES):
 - Environmental Initiatives Division
 - EES Planning & Administration
- Information Technology Service
 - Shared Services Branch Internet Development
- Administration & Finance Service
 - Finance

These departments work as shared services between LA County's workforce of more than 100,000 employees in over 40 County Departments, and the County's government and community initiatives portfolio (including the Southern California Regional Energy Network). These departments are further described in detail below.

1. Functions conducted by each department/organization

SOCALREN Response: Office of Energy and Environmental Services. The LA County Office of Energy and Environmental Services (EES) is composed of two divisions - the Energy Management Division (EMD) and the Environmental Initiatives Division (EID)—and coordinates energy efficiency, climate action, conservation, and sustainability programs to decrease utilization and maximize the efficient use of natural resources. Some initiatives that this office supports include climate mitigation, energy efficiency, land-use planning, alternative fuels and transportation.

EES was originally formed to respond to legislation, regulation, and policy related to Climate Change and to serve as a central programmatic agency for coordination of Energy Efficiency, Conservation and Sustainability Programs within the County, its facilities, and the region. EES develops and implements programs and projects that impact and benefit the constituents of Los Angeles County, for instance: SoCalREN, Environmental Service Center, and websites such as SolarMap.LACounty.gov and Green.LACounty.gov. In addition, EES is playing an important role in coordinating and implementing Energy and Environmental initiatives, County Green Building programs, and Climate Action activities for the State, region, and all County departments.

Between the two EES Divisions, EID works internally with County departments and represents the County in local and statewide organizations to promote energy efficiency, sustainability, climate action planning, related regulatory and legislative review and advisement, and environmental programs and policies. These efforts are supported through various funding sources, such as grants and utility ratepayer programs.

EMD supports the County and ISD by providing energy management services to County Departments, municipalities, and other districts and agencies. Services include utility support, energy efficiency projects, monitoring of building management systems, procurement of electricity, natural gas and water, and the operation of power plants. The Division is composed of four sections, Power Plants, Energy Efficiency Projects, Energy Support Services, and Energy Management Systems (EEMIS).

Information Technology Service. ISD Information Technology Services (ITS) delivers reliable and secure solutions to support Los Angeles County's technology needs. Providing

services to a workforce of more than 80,000 employees in over 40 County Departments, the department safeguards and support mission-critical systems, networks, and data. ITS comprehensive information technology shared services include application development and maintenance, data center operations, telecommunications support, countywide email solutions, and cloud computing services.

Administration & Finance Service. ISD's Administration and Finance Service provides legal, procurement, compliance, and oversight services to EID Programs, including SoCalREN. In addition, these units assist our business partners and customers in making informed decisions by providing essential information, timely payments and billings and budgetary allocations (including vendor payment inquiry, employment opportunities, and employment verification).

2. Energy Efficiency Management Structure and Org Chart

SOCALREN Response: Figures 1 and 2 provide in illustrative detail the current management structure, support staff and internal support organizations.

Figure 1. SoCalREN Administration and Management Organization Chart, 2022

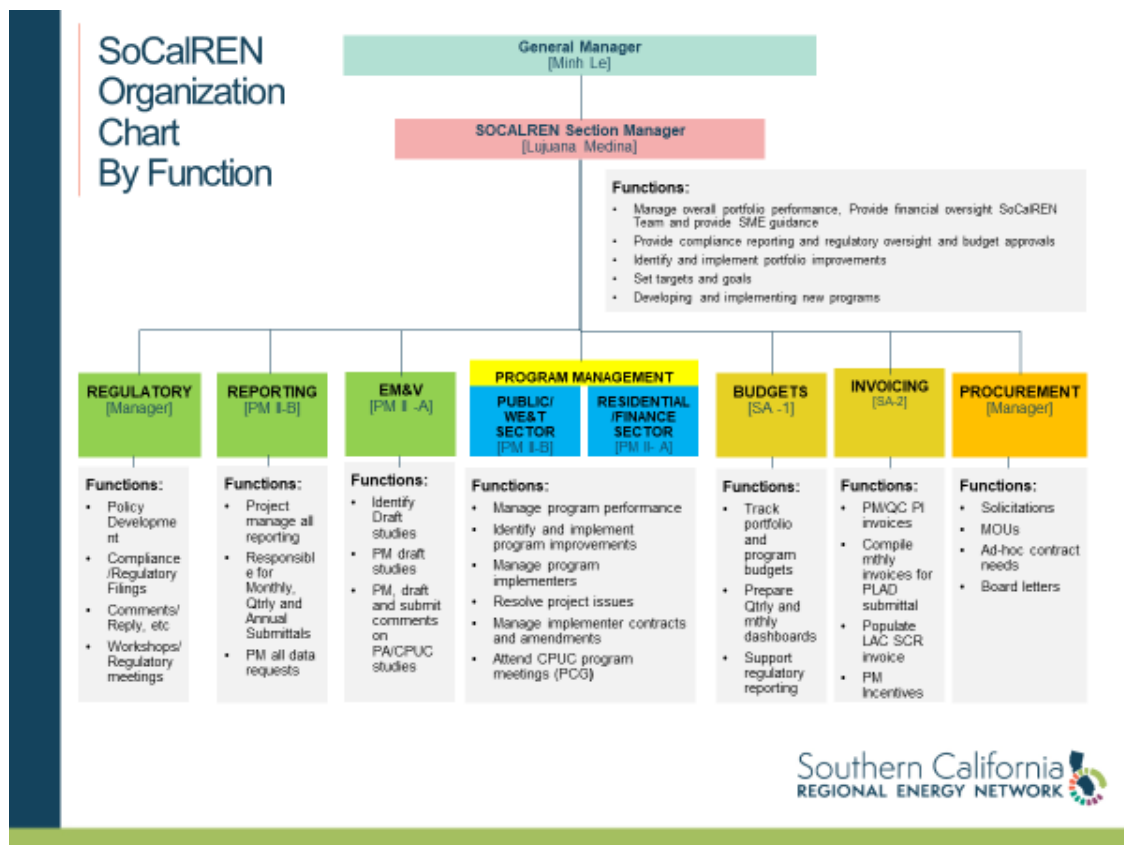
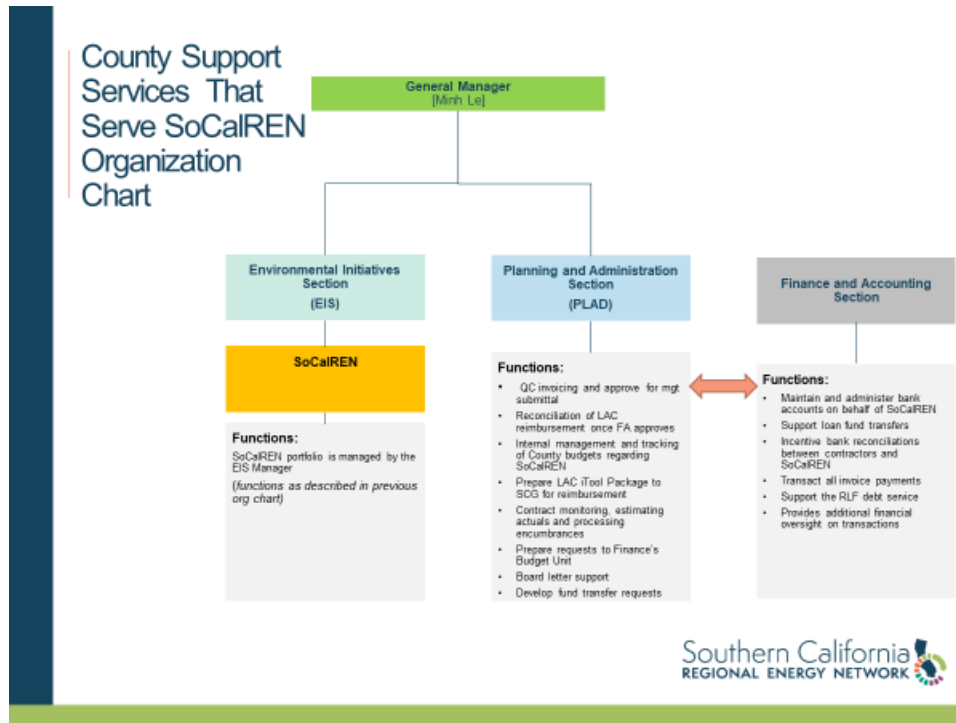


Figure 2. County Support Services That Serve SoCalREN Organization Chart



3. Staffing needs by department/organization, including current and forecast for 2022-2023, as well as a description of what changes are expected between 2024-2027 or why it’s impossible to predict beyond 2024, if that’s the PA’s position.

SOCALREN Response: Currently, SoCalREN’s staffing organization as is illustrated in Figure 1 above. In 2020, the County of Los Angeles officially hired two internal program managers to support the REN, two internal Staff Assistants/Program Coordinators and one internal manager. There are no current plans to change this staffing structure within the near term (2022). Subject to SoCalREN being approved for its 2024-2027 EE application it will reassess in 2024 if additional staff are needed. However, it would be impossible to state any new positions without approval of the proposed portfolio.

4. Non-program functions currently performed by contractors (e.g., advisory consultants), as well as a description of what changes are expected between 2024-2027 or why it’s impossible to predict beyond 2024, if that’s the PA’s position.

SOCALREN Response: Since 2018, SoCalREN program administration, design, and implementation has been currently outsourced to third parties that have been selected through a competitive bidding process by LA County, the Administrator of SoCalREN. SoCalREN does

not currently nor anticipate in the near term contracting for “non-program” functions. Non-program, contract and billing, and some support functions are conducted by LA County ISD services, with statistically miniscule financial impact on SoCalREN.

As part of a recent program-by-program and Portfolio-wide performance assessment of SoCalREN, LA County has taken in-house (and will continue to exercise) greater Portfolio planning, oversight, management, and performance tracking. This is an integral part of LA County’s pivot to an energy-savings-centric, cost-conscious, and performance-based approach for the SoCalREN. This deeper engagement will reflect somewhat higher LA County administration costs, but these costs are net positive against efficiencies and reduced costs of outside consultants. This impact will, however, be economically-scaled and not impact implementation.

Notwithstanding the above, the SoCalREN does plan to continue to outsource program design, and implementation. The intent is to continue to outsource virtually all components of program implementation in the future, pursuant to strict, comprehensive local government and statewide procurement and contracting requirements.

5. Anticipated drivers of in-house cost changes by department/organization

SOCALREN Response: As stated above, there are no current plans for in-house cost changes within the near term (2022-2023). However, for the timeframe in this current application of 2024–2027 (mid-term), the SoCalREN would reassess the staffing needs based on the authority provided in the new application. This would likely occur 2024.

6. Explanation of method for forecasting costs

In determining FTEs forecasts, SoCalREN utilizes the number of annual hours necessary to fulfill each function category for the entire portfolio. This then is divided by the total annual working hours per 1 FTE.

SOCALREN Response:

B. Table showing SOCALREN EE “Full Time Equivalent” headcount by department/organization

7. TURN and CAL PA like this example, taken from testimony PG&E’s 2017 GRC addressing its Energy Procurement department. We would be looking for 2019, 2020, or 2021 “recorded” positions, depending on what’s most appropriate for the PA, or both, if that provides the most clarity. For forecast years, we’d want at least 2024.

- Note, if PAs’ FTE needs change, these changes can be made without reporting or seeking CPUC approval

SOCALREN Response:

Table 1 below represents SoCalREN’s recorded positions for 2021 (2019 and 2020 were identical to 2021) as well as forecast years 2024–2027.

The forecast numbers are based on number of programs proposed and would need to be reassessed after an application decision is issued.

Table 1. SoCalREN’s FTE headcount by department/organization^{1,2}

Pa Name:	SoCalREN						
Budget Year:	2024-2027						
PORTFOLIO STAFFING							
Functional Group	2021 EE Portfolio FTE	2022 EE Portfolio FTE	2023 EE Portfolio FTE	2024 EE	2025 EE	2026 EE	2027 EE
Policy, Strategy, and Regulatory Reporting Compliance	1.0	1.0	1.0	1.3	1.5	1.5	1.5
Program Management	3.0	3.0	3.0	3.5	4.0	4.0	4.0
Engineering Services	-	-	-	-	-	-	-
Customer Application/Rebate/Incentive Processing	0.5	0.5	0.5	0.8	1.0	1.0	1.0
Customer Project Inspections	-	-	-	-	-	-	-
Portfolio Analytics (1)	0.5	0.5	0.5	0.8	1.0	1.0	1.0
EM&V	1.0	1.0	1.0	1.0	1.0	1.0	1.0
ME&O (Local)	0.3	0.3	0.3	0.5	0.8	0.8	0.8
Account Management / Sales	0.1	0.1	0.1	0.3	0.3	0.3	0.3
IT	0.1	0.1	0.1	0.1	0.2	0.2	0.2
Call Center	-	-	-	-	-	-	-
Total	6.5	6.5	6.5	8.1	9.7	9.7	9.7

¹ Please note SoCalREN’s FTE head count include direct full-time SoCalREN staff and County Support Staff services (e.g., Finance, etc).

² Full-time equivalent (FTE) is a unit that indicates the workload of an employed person (or student) in a way that makes workloads or class loads comparable across various contexts.

C. Table showing costs by functional area of management structure

Please see Tables 2 through 4 below which provides SoCalREN’s costs by functional area of management structure.

8. Expenses broken out into labor, non-labor O&M (with contract labor identified) (* Note, in case of conflict, excel budget template will control.)

SOCALREN Response:

Table 2. SoCalREN’s Residential Sector Costs by Labor and Non-Labor Cost Elements

Pa Name: SoCalREN		Budget Year: 2024-2027		RESIDENTIAL BUDGET DETAIL							
Sector	Cost Element	Functional Group	2021 EE Portfolio Expenditures	2022 EE Portfolio Budget	2023EE Portfolio Budget	2024 EE Portfolio Budget	2025 EE Portfolio Budget	2026 EE Portfolio Budget	2027 EE Portfolio Budget		
Residential	Labor(1)	Policy, Strategy, and Regulatory Reporting Compliance	\$ 154,081,005	\$ 143,425,000	\$ 140,584,000	\$ 28,049,730	\$ 30,526,010	\$ 32,932,230	\$ 35,016,360		
		Program Management	\$ 462,342,422	\$ 430,277,000	\$ 421,752,000	\$ 84,167,290	\$ 91,597,720	\$ 98,817,940	\$ 105,071,860		
		Engineering services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
		Customer Application/Rebate/Incentive Processing	\$ 77,040,503	\$ 71,713,000	\$ 70,292,000	\$ 14,024,870	\$ 15,263,010	\$ 16,466,120	\$ 17,508,180		
		Customer Project Inspections	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
		Portfolio Analytics	\$ 231,220,915	\$ 215,139,000	\$ 210,876,000	\$ 42,092,690	\$ 45,808,710	\$ 49,419,590	\$ 52,547,130		
		ME&O (Local)	\$ 38,569,955	\$ 35,856,000	\$ 35,146,000	\$ 7,021,480	\$ 7,641,350	\$ 8,243,680	\$ 8,765,390		
		Account Management / Sales	\$ 15,408,101	\$ 14,343,000	\$ 14,058,000	\$ 2,804,970	\$ 3,052,600	\$ 3,293,220	\$ 3,501,640		
		IT	\$ 15,408,101	\$ 14,343,000	\$ 14,059,000	\$ 2,804,970	\$ 3,052,600	\$ 3,293,220	\$ 3,501,640		
		Call Center	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
		Labor Total			\$ 994,071,000	\$ 925,096,000	\$ 906,767,000	\$ 180,966,000	\$ 196,942,000	\$ 212,466,000	\$ 225,912,000
		Non-Labor		Third-Party Implementer (as defined per D.16-08-019, OP 10)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				Local/Government Partnerships Contracts (3)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				Other Contracts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
				Program Implementation	\$ 3,450,401,000	\$ 3,156,198,000	\$ 3,174,498,000	\$ 3,004,253,000	\$ 3,269,467,000	\$ 3,527,185,000	\$ 3,750,417,000
Policy, Strategy, and Regulatory Reporting Compliance	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Program Management	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Engineering services	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Customer Application/Rebate/Incentive Processing	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Customer Project Inspections	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Portfolio Analytics	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
ME&O (Local)	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Account Management / Sales	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
IT (4)	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Call Center	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Facilities	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Non-Labor Total			\$ 4,316,000,000	\$ 6,164,706,000	\$ 5,264,706,000	\$ 7,773,100,000	\$ 8,459,305,000	\$ 9,126,116,000	\$ 9,703,697,000		
Residential Total			\$ 7,766,401,000	\$ 9,320,904,000	\$ 8,439,204,000	\$ 10,777,353,000	\$ 11,728,772,000	\$ 12,653,301,000	\$ 13,454,114,000		
Other (collected through)	Labor Overheads		\$ -	\$ -	\$ -	\$ -	\$ 100	\$ (2,000)	\$ -		

Table 3. SoCalREN’s Commercial Sector Costs by Labor and Non-Labor Cost Elements

Pa Name: SoCalREN		Budget Year: 2024-2027		COMMERCIAL BUDGET DETAIL							
Sector	Cost Element	Functional Group	2021 EE Portfolio	2022 EE Portfolio	2023 EE Portfolio	2024 EE Portfolio Budget	2025 EE Portfolio Budget	2026 EE Portfolio Budget	2027 EE Portfolio Budget		
Commercial	Labor(1)	Policy, Strategy, and Regulatory Reporting Compliance	\$ -	\$ -	\$ -	\$ 81,698,180	\$ 96,460,070	\$ 67,573,700	\$ 126,248,900		
		Program Management	\$ -	\$ -	\$ -	\$ 245,147,230	\$ 289,442,420	\$ 203,964,950	\$ 378,828,140		
		Engineering services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
		Customer Application/Rebate/Incentive Processing	\$ -	\$ -	\$ -	\$ 40,849,090	\$ 48,230,030	\$ 33,986,850	\$ 63,124,450		
		Customer Project Inspections	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
		Portfolio Analytics	\$ -	\$ -	\$ -	\$ 122,599,960	\$ 144,752,330	\$ 102,004,400	\$ 189,454,790		
		ME&O (Local)	\$ -	\$ -	\$ -	\$ 20,450,900	\$ 24,146,130	\$ 17,015,360	\$ 31,602,940		
		Account Management / Sales	\$ -	\$ -	\$ -	\$ 8,169,820	\$ 9,646,010	\$ 6,797,370	\$ 12,624,890		
		IT	\$ -	\$ -	\$ -	\$ 8,169,820	\$ 9,646,010	\$ 6,797,370	\$ 12,624,890		
		Call Center	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
		Facilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
		Incentives--(PA-implemented and Other Contracts Program Implementation) Programs	\$ -	\$ -	\$ -	\$ 2,040,097,000	\$ 4,672,541,000	\$ 3,472,656,000	\$ 6,082,814,000		
		Incentives--Third Party Program (as defined per D.16-08-019, OP 10)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
		Labor Total			\$ -	\$ -	\$ -	\$ 527,085,000	\$ 622,323,000	\$ 438,540,000	\$ 814,509,000
		Non-Labor		Third-Party Implementer (as defined per D.16-08-019, OP 10)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local/Government Partnerships Contracts (3)	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Other Contracts	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Program Implementation	\$ -			\$ -	\$ -	\$ 2,828,672,000	\$ 3,008,389,000	\$ 2,570,152,000	\$ 3,717,620,000		
Policy, Strategy, and Regulatory Reporting Compliance	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Program Management	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Engineering services	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Customer Application/Rebate/Incentive Processing	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Customer Project Inspections	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Portfolio Analytics	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
ME&O (Local)	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Account Management / Sales	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
IT (4)	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Call Center	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Facilities	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
Non-Labor Total			\$ -	\$ -	\$ -	\$ 4,868,769,000	\$ 7,680,930,000	\$ 6,042,808,000	\$ 9,800,434,000		
Commercial Total (5)			\$ -	\$ -	\$ -	\$ 5,395,854,000	\$ 8,303,253,000	\$ 6,481,348,000	\$ 10,614,943,000		
Other (collected through)	Labor Overheads		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		

Table 4. SoCalREN's Agriculture Sector Costs by Labor and Non-Labor Cost Elements

Pa Name:		SoCalREN									
Budget Year:		2024-2027									
AGRICULTURAL BUDGET DETAIL											
Sector	Cost Element	Functional Group	2021 EE Portfolio	2022 EE Portfolio	2023 EE Portfolio	2024 EE Portfolio Budget	2025 EE Portfolio Budget	2026 EE Portfolio Budget	2027 EE Portfolio Budget		
Agricultural	Labor(1)	Policy, Strategy, and Regulatory Reporting Compliance				\$ 41,536,440	\$ 82,055,300	\$ 101,541,120	\$ 115,975,500		
		Program Management				\$ 124,636,100	\$ 246,218,820	\$ 304,688,870	\$ 348,001,310		
		Engineering services				\$ -	\$ -	\$ -	\$ -		
		Customer Application/Rebate/Incentive Processing				\$ 20,768,220	\$ 41,027,650	\$ 50,770,560	\$ 57,987,730		
		Customer Project Inspections				\$ -	\$ -	\$ -	\$ -		
		Portfolio Analytics				\$ 62,331,450	\$ 123,135,880	\$ 152,377,190	\$ 174,038,070		
		ME&O (Local)				\$ 10,397,510	\$ 20,540,290	\$ 25,418,040	\$ 29,031,290		
		Account Management / Sales				\$ 4,153,640	\$ 8,205,530	\$ 10,154,110	\$ 11,597,550		
		IT				\$ 4,153,640	\$ 8,205,530	\$ 10,154,110	\$ 11,597,550		
		Call Center									
		Labor Total			\$ -	\$ -	\$ -	\$ 267,977,000	\$ 529,389,000	\$ 655,104,000	\$ 748,229,000
		Non-Labor		Third-Party Implementer (as defined per D.16-08-019, OP 10)							
				Local/Government Partnerships Contracts (3)							
				Other Contracts							
Program Implementation						\$ 1,102,980,000	\$ 1,819,257,000	\$ 2,171,094,000	\$ 2,429,905,000		
Policy, Strategy, and Regulatory Reporting Compliance											
Program Management											
Engineering services											
Customer Application/Rebate/Incentive Processing											
Customer Project Inspections											
Portfolio Analytics											
ME&O (Local)											
Account Management / Sales											
IT (4)											
Call Center											
Facilities											
Incentives--(PA-implemented and Other Contracts Program Implementation) Programs					\$ 1,308,822,000	\$ 2,945,243,000	\$ 3,724,846,000	\$ 4,304,157,000			
Incentives--Third Party Program (as defined per D.16-08-019, OP 10)											
Non-Labor Total			\$ -	\$ -	\$ -	\$ 2,411,802,000	\$ 4,764,500,000	\$ 5,895,940,000	\$ 6,734,062,000		
Agricultural Total (\$)			\$ -	\$ -	\$ -	\$ 2,679,779,000	\$ 5,293,889,000	\$ 6,551,044,000	\$ 7,482,291,000		
	Other (collected through Labor Overheads										

Table 5. SoCalREN's Public Sector Costs by Labor and Non-Labor Cost Elements

Pa Name:		SoCalREN									
Budget Year:		2024-2027									
PUBLIC SECTOR BUDGET DETAIL											
Sector	Cost Element	Functional Group	2021 EE Portfolio Expenditures	2022 EE Portfolio Budget	2023 EE Portfolio Budget	2024 EE Portfolio Budget	2025 EE Portfolio Budget	2026 EE Portfolio Budget	2027 EE Portfolio Budget		
Public Sector	Labor(1)	Policy, Strategy, and Regulatory Reporting Compliance	\$ 281,870,140	\$ 206,824,000	\$ 201,581,000	\$ 192,762,500	\$ 227,422,360	\$ 261,224,290	\$ 282,649,480		
		Program Management	\$ 845,792,260	\$ 620,469,000	\$ 604,745,000	\$ 578,411,830	\$ 682,413,790	\$ 783,841,400	\$ 848,130,780		
		Engineering services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
		Customer Application/Rebate/Incentive Processing	\$ 140,935,070	\$ 103,411,000	\$ 100,791,000	\$ 96,381,250	\$ 113,711,180	\$ 130,612,150	\$ 141,324,740		
		Customer Project Inspections	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
		Portfolio Analytics	\$ 422,987,050	\$ 310,234,000	\$ 302,372,000	\$ 289,268,110	\$ 341,280,260	\$ 392,004,960	\$ 424,156,570		
		ME&O (Local)	\$ 70,558,460	\$ 51,706,000	\$ 50,395,000	\$ 48,252,810	\$ 56,928,930	\$ 65,390,340	\$ 70,753,550		
		Account Management / Sales	\$ 28,187,010	\$ 20,682,000	\$ 20,158,000	\$ 19,276,250	\$ 22,742,240	\$ 26,122,430	\$ 28,264,940		
		IT	\$ 28,187,010	\$ 20,682,000	\$ 20,158,000	\$ 19,276,250	\$ 22,742,240	\$ 26,122,430	\$ 28,264,940		
		Call Center									
		Labor Total		\$ 1,818,517,000	\$ 1,334,008,000	\$ 1,300,200,000	\$ 1,243,629,000	\$ 1,467,241,000	\$ 1,685,318,000	\$ 1,823,545,000	
		Non-Labor		Third-Party Implementer (as defined per D.16-08-019, OP 10)							
				Local/Government Partnerships Contracts (3)							
				Other Contracts							
Program Implementation				\$ 9,406,950,000	\$ 11,171,071,000	\$ 10,566,800,000	\$ 15,089,042,000	\$ 16,487,810,000	\$ 18,859,549,000	\$ 20,792,905,000	
Policy, Strategy, and Regulatory Reporting Compliance											
Program Management											
Engineering services											
Customer Application/Rebate/Incentive Processing											
Customer Project Inspections											
Portfolio Analytics											
ME&O (Local)											
Account Management / Sales											
IT (4)											
Call Center											
Facilities											
Incentives--(PA-implemented and Other Contracts Program Implementation) Programs			\$ 835,000,000	\$ 1,135,000,000	\$ 2,034,713,000	\$ 4,624,110,000	\$ 5,450,401,000	\$ 6,574,981,000			
Incentives--Third Party Program (as defined per D.16-08-019, OP 10)											
Non-Labor Total		\$ 9,406,950,000	\$ 12,006,071,000	\$ 11,701,800,000	\$ 17,123,755,000	\$ 21,111,920,000	\$ 24,309,950,000	\$ 27,367,886,000			
Public Sector Total (\$)		\$ 11,225,467,000	\$ 13,340,079,000	\$ 13,002,000,000	\$ 18,367,384,000	\$ 22,579,161,000	\$ 25,995,268,000	\$ 29,191,431,000			

Table 6. SoCalREN’s Cross-Cutting – Costs by Labor and Non-Labor Cost Elements

Pa Name: SoCalREN									
Budget Year: 2024-2027									
CROSS - CUTTING BUDGET DETAIL									
Sector	Cost Element	Functional Group	2021 EE Portfolio Expenditures	2022 EE Portfolio Budget	2023 EE Portfolio Budget	2024 EE Portfolio Budget	2025 EE Portfolio Budget	2026 EE Portfolio Budget	2027 EE Portfolio Budget
Cross-Cutting	Labor(1)	Policy, Strategy, and Regulatory Reporting Compliance	\$ 40,114,780	\$ 20,155,000	\$ 20,155,000	\$ 49,662,000	\$ 49,848,000	\$ 52,917,000	\$ 54,296,500
		Program Management	\$ 170,370,210	\$ 60,465,000	\$ 60,465,000	\$ 149,016,040	\$ 149,576,160	\$ 158,785,140	\$ 162,924,330
		Engineering services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Customer Application/Rebate/Incentive Processing	\$ 20,057,390	\$ 10,078,000	\$ 10,078,000	\$ 24,831,000	\$ 24,924,000	\$ 26,458,500	\$ 27,148,250
		Customer Project Inspections	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		Portfolio Analytics	\$ 60,198,040	\$ 30,233,000	\$ 30,233,000	\$ 74,525,040	\$ 74,804,160	\$ 79,409,640	\$ 81,479,780
		ME&O (Local)	\$ 10,041,630	\$ 5,039,000	\$ 5,039,000	\$ 12,431,520	\$ 12,478,080	\$ 13,246,320	\$ 13,591,640
		Account Management / Sales	\$ 4,011,480	\$ 2,015,000	\$ 2,015,000	\$ 4,966,200	\$ 4,984,800	\$ 5,291,700	\$ 5,429,650
		IT	\$ 4,011,480	\$ 2,015,000	\$ 2,015,000	\$ 4,966,200	\$ 4,984,800	\$ 5,291,700	\$ 5,429,650
		Call Center	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Labor Total		\$ 258,805,010	\$ 130,000,000	\$ 130,000,000	\$ 320,400,000	\$ 321,600,000	\$ 341,400,000	\$ 350,300,000
	Non-Labor	Third-Party Implementer (as defined per D.16-08-019, OP 10)							
		Local/Government Partnerships Contracts (3)							
		Other Contracts							
		Program Implementation	\$ 1,041,326,990	\$ 1,170,000,000	\$ 1,170,000,000	\$ 3,919,600,000	\$ 4,268,400,000	\$ 4,504,600,000	\$ 4,629,700,000
		Policy, Strategy, and Regulatory Reporting Compliance							
		Engineering services							
		Customer Application/Rebate/Incentive Processing							
		Customer Project Inspections							
		Portfolio Analytics							
		ME&O (Local)							
		Account Management / Sales							
		IT (4)							
		Call Center							
		Facilities							
		Incentives--(PA-implemented and Other Contracts Program Implementation) Programs							
		Incentives--Third Party Program (as defined per D.16-08-019, OP 10)							
	Non-Labor Total		\$ 1,041,326,990	\$ 1,170,000,000	\$ 1,170,000,000	\$ 3,919,600,000	\$ 4,268,400,000	\$ 4,504,600,000	\$ 4,629,700,000
Cross-Cutting Total (5)			\$ 1,300,132,000	\$ 1,300,000,000	\$ 1,300,000,000	\$ 4,240,000,000	\$ 4,590,000,000	\$ 4,846,000,000	\$ 4,980,000,000
	Other (collected through GRC) (2)	Labor Overheads							

9. Identify any capital costs

SOCALREN Response: The County of Los Angeles has no capital costs to claim for SoCalREN. Any and all capital costs are paid by County of Los Angeles.

D. Table showing cost drivers across the EE organization

10. TURN and CAL PA like this example, taken from testimony PG&E’s 2017 GRC addressing its Energy Procurement department.

SOCALREN Response: Since the last rolling portfolio business plan of 2018, SoCalREN’s has been tracking administration and management costs. SoCalREN has found the need for increased regulatory and policy support as well as a need for increased coverage across a variety of proceedings. The associated costs drivers for this application are due to the increase in the number of programs proposed and reflect the increase in portfolio complexity and the drive for process improvements. However, SoCalREN continues to drive efficiency in its administration and portfolio management as well as utilizes performance bar of maintain administration costs at or below 10% annually.

Table 7. FTE Increase by Functional Group Cost Category

Functional Group	FTE Increase (2024-2027)
Policy, Strategy, and Regulatory Reporting Compliance	0.5
Program Management	1.0
Engineering Services	-

Customer Application/Rebate/Incentive Processing	0.5
Customer Project Inspections	-
Portfolio Analytics (1)	0.5
EM&V	-
ME&O (Local)	0.5
Account Management / Sales	0.2
IT	0.1
Call Center	-
Total	3.2

E. Explanation of allocation of labor and O&M costs between EE-functions and GRC-functions or other non-EE functions

11. When an employee spends less than 100% of her/his time on EE, how are costs tracked and recovered (e.g., on a pro rata basis between EE rates and GRC rates; when time exceeds a certain threshold, all to EE; etc.).

SOCALREN Response: SoCalREN as a non-IOU PA does not have applicable GRC costs or rates. However, LA County ISD who administers and manages SoCalREN utilizes a daily “timesheet” and program/projects code menu that all employees use to track activities and the respective times allocated to those activities. Activities and time spent supporting those can easily be tracked by initiative as well as by county departments. A monthly report by program/projects code and indicated each employee who has charged to that specific is program/projects code. This report is reviewed and approved by SoCalREN County Management monthly.

12. Describe the method used to determine the proportion charged to EE balancing accounts for all employees who also do non-EE work.

SOCALREN Response: As a non-IOU PA, this question is not applicable to SoCalREN.

13. Identify the EE functions that are most likely to be performed by employees who also do non-EE work (e.g., Customer Account Representatives?)

SOCALREN Response:

As mentioned previously in Section II A, SoCalREN is supported by a few of the departments within LA County ISD and these departments act as shared services and support more than 100,000 employees in 40 county departments as well as a multitude of county initiatives. Below is a list of some of the EE functions currently performed by LA County ISD department who also support non-EE county initiatives:

- County Office of Sustainability (EES):
 - Environmental Initiatives Division: program management and oversight, policy, strategy, and regulatory reporting compliance;
 - EES Planning & Administration: contract management and billing and invoicing;
- Information Technology Service
 - Shared Services Branch Internet Development: website and software support
- Administration & Finance Service
 - Finance: payroll services, vendor management

15. How are burden benefit-related administrative and general (A&G) expenses for employees who work on EE programs recovered (EE rates or GRC rates)? **PG&E allocates these costs to EE pursuant to a settlement agreement with MCE and TURN, which was adopted in D.14-08-032.

SOCALREN Response: As a non-IOU PA, this question is not applicable to SoCalREN.

16. When EE and non-EE activities are supported by the same non-labor resources, how are the costs of those resources or systems allocated to EE and non-EE activities?

SOCALREN Response: SoCalREN program design, and implementation is currently outsourced to third parties. SoCalREN non-labor resources and attributing costs are only allocated to EE activities as dictated by Decision (D.)12-11-015. Currently, all SoCalREN non-labor resource allocations only support EE activities. Any non-EE activities would be charged to the County of Los Angeles or the externally funded sources (i.e., DOE ARRA funding managed by the County, CEC funding managed by the County).

17. Identify the EE O&M costs that are most likely to be spread to non-EE functions as well as EE, if any

SOCALREN Response: As a non-IOU PA, this question is not applicable to SoCalREN.

II. BUDGET TABLES INCLUDING INFORMATION IDENTIFIED IN THE SCOPING MEMO

This section refers to the April 14, 2017, Scoping Memo and Ruling of Assigned Commissioner and Administrative Law Judges in A.17-01-003 et. al.

A. Attachment-A, Question C.8

“Present a single table summarizing energy savings targets, and expenditures by sector (for the six specified sectors). This table should enable/facilitate assessment of relative contributions of the sectors to savings targets, and relative cost-effectiveness.”

18. TURN and CAL PA invite the PAs to propose a common table format for this information. We don’t have anything specific in mind. Additionally, include a brief description of the method used by the PA to estimate the costs presented in the C.8 Table.

SOCALREN Response: This table can also be located in SoCalREN 2024-2031 Application Attachment Tables.

B. Attachment-A, Question C.9

“Using a common budget template developed in consultation with interested stakeholders (hopefully agreed upon at a “meet and confer” session), display how much of each year’s budget each PA anticipates spending “in-house” (e.g., for administration, non-outsourced direct implementation, other non-incentive costs, marketing), by sector and by cross-cutting program.”

19. TURN and CAL PA invite the PAs to propose a common table format for this information. We don’t have anything specific in mind.

SOCALREN Response: Please see Table 2 to Table 6 above. These tables can also be found in SoCalREN 2024-2031 Application Attachment Tables file.

20. Additionally, include a brief description of the method used by the PA to estimate the costs presented in the C.9 Table.

SOCALREN Response: SoCalREN budgets for the 2024-2031 EE application were based off a Zero-based budgeting methodology and reflect the needs necessary to manage, administer and implement the portfolio.

C. Attachment-A, Question C.10

“Present a table akin to PG&E’s Figure 1.9 (Portfolio Overview, p 37) or SDG&E’s Figure 1.10 (p. 23) that not only shows anticipated solicitation schedule of “statewide programs” by calendar year and quarter, but also expected solicitation schedule of local third-party solicitations, by sector, and program area (latter to extent known, and/or by intervention strategy if that is more applicable). For both tables, and for each program entry on the calendar, give an approximate size of budget likely to be available for each solicitation (can be a range).”

21. TURN and CAL PA invite the PAs to propose a common table format for this information. We don’t have anything specific in mind. Additionally, include a brief description of the method used by the PA to estimate the costs presented in the C.10 Table.

SOCALREN Response: As a non-IOU PA, this question is not applicable to SoCalREN.